

**LINK COMMUNITY CHARTER SCHOOL
BOARD OF TRUSTEES MEETING
April 24, 2023, 6:30 PM
In-Person AND Via Zoom
Link Community Charter School
23 Pennsylvania Avenue, Newark, New Jersey 07114**

Approved Minutes

LINK COMMUNITY CHARTER SCHOOL MISSION

Link Community Charter School will provide an outstanding elementary and middle school education for learners of all academic abilities by developing the mind, body and spirit through a strong curriculum, experiential learning, immersion in the arts, and an enduring commitment to Core Values; this will allow them to be successful in competitive high schools and become responsible and resourceful citizens who give back to others.

CALL TO ORDER

The regular meeting of the Link Community Charter School Board of Trustees was called to order at 6:39pm.

FLAG SALUTE

OPEN PUBLIC MEETINGS NOTICE: READING OF THE “SUNSHINE LAW” STATEMENT

Adequate notice of this meeting of the LCCS Board of Trustees, setting forth time, date and location, was provided by placing a notice with the *New Jersey Star Ledger* and *nj.com*, *Irvington Herald*, *East Orange Record*, *Orange Transcript*, and *Essex Daily News* on March 15, 2023; by email to the city clerks of, East Orange, Irvington, and Orange, and the county superintendent of education on March 15, 2023 and by mail on March 15, 2023 to the city clerk of Newark; by posting notice on the school website; and by communicating same to the Board of Trustees.

ROLL CALL

Member	Present	Absent
Barkley, Ms.	√	
Barnett, Ms.	√	
Clarke-Avignant, Mrs.	√	
Daughtry, Ms.	√	
Ebanks, Ms.	√	
Fox, Ms.	√	
Key, Mr.	√	
Marshall, Mr.	√	
Naar, Mr.	√	

IN ATTENDANCE: NON-VOTING STAFF/BOARD ATTORNEY

Maria Pilar Paradiso, Head of School
Debbie Paczkowski, Board Recording Secretary
Bima Baje, School Business Administrator
Leslie Baynes, Chief Operating Officer
Isabel Machado, Esq., Board Attorney

APPROVAL OF MINUTES

Resolution #042423-01: Be it Resolved that the Board of Trustees accepts and approves the minutes of the board meeting held on March 13, 2023.

Moved by Ms. Barkley

Second by Ms. Daughtry

Discussion: None

Vote: Voice; passed unanimously

APPROVAL OF AGENDA

Resolution #042423-02: Be it Resolved that the Board of Trustees accepts and approves the agenda for the board meeting on April 24, 2023.

Moved by Ms. Daughtry

Second by Ms. Barnett

Discussion: None

Vote: Voice; passed unanimously

EXECUTIVE SESSION (Resolution#042423-03)

WHEREAS, the LCCS Board of Trustees from time to time must convene into Executive Session to discuss confidential matters including but not limited to personnel issues, litigation, matters of attorney/client privilege, and/or student matters.

NOW THEREFORE BE IT RESOLVED, the LCCS Board of Trustees shall move into Executive Session to discuss a student matter.

BE IT FURTHER RESOLVED, the LCCS Board of Trustees may take action on this matter when the LCCS Board of Trustees later returns to public session.

BE IT FURTHER RESOLVED, that the minutes of the executive session will be released to the public in an appropriately redacted form within a reasonable period of time providing as much information as possible without violating any applicable privilege or confidentiality.

BE IT FURTHER RESOLVED, that the redacted portion of the executive session minutes will not be released until such time as the privilege or confidentiality is no longer applicable.

Moved by Ms. Barkley

Second by Ms. Daughtry

Discussion: None

Vote: Voice; passed unanimously

The board moved to Executive Session at 6:44pm.

The board left Executive Session 8:29pm

Moved by Ms. Daughtry

Second by Ms. Barnett

Discussion: None

Vote: Voice; passed unanimously

PRESENTATION

- Board Member Self Evaluation, Mrs. Maria Pilar Paradiso
- Facility Planning, Mrs. Maria Pilar Paradiso and Mrs. Leslie Baynes

PUBLIC COMMENT

During the course of the board meeting the Board of Trustees offers members of the public an opportunity to address issues regarding the operation of LCCS. The Board reminds those individuals to take this opportunity to identify themselves by name and address and to limit their comments to items listed on the agenda and/or items directly related to the operation of the LCCS. Issues raised by members of the public may or may not be responded to by the Board. All comments will be considered, and a response will be forthcoming if and when appropriate. The Board asks that members of the public be courteous and mindful of the rights of other individuals when speaking. Specifically, comments regarding students and employees of the Board are discouraged and will not be responded to by the Board. Students and employees have specific legal rights afforded by the laws of New Jersey. The Board bears no responsibility, nor will it be liable for any comments made by members of the public. Members of the public should consider their comments in light of the legal rights of those affected or identified in their comments and be aware that they are legally responsible and liable for their comments. Comments by each member of the public choosing to speak are limited to 3 minutes.

CLOSING OF PUBLIC COMMENT

Seeing no members of the public, Mr. Marshall closed the public comment portion of this meeting.

ACKNOWLEDGMENT OF CORRESPONDENCE

Email sent to the board email and Mrs. Baynes, Chief Operating Officer, April 06, 2023, regarding staff HIB

Email sent to Mr. Marshall, Board Chair, regarding Head of School and Director of Admissions

Email sent to Link email addressed to the board, April 26, 2023, regarding staff attire.

HEAD OF SCHOOL

- **Monthly School Update**

Affirmation of HIB finding

Resolution #042423-04: Be it Resolved that the Board of Trustees affirms the Head of School's findings of no HIB in HIB case#2022-2023-005, the results which were first reported to the Board of Trustees by the Head of School at the March 13, 2023, meeting. The Board of Trustees hereby directs the head of school to transmit a copy of the Board of Trustee's decision to the affected student's parents.

Moved by Ms. Daughtry

Second by Ms. Ebanks

Discussion: None

Vote: Voice; passed unanimously

Affirmation of HIB finding

Resolution #042423-05: Be it Resolved that the Board of Trustees affirms the Head of School's findings of HIB with regard to one alleged offender and no HIB with regard to a second alleged offender in HIB case#2022-2023-007, the results which were first reported to the Board of Trustees by the Head of School at the March 13, 2023, meeting. The Board of Trustees hereby directs the head of school to transmit a copy of the Board of Trustee's decision to the affected student's parents.

Moved by Ms. Daughtry
 Second by Ms. Barkley
 Discussion: None
 Vote: Voice; passed unanimously

Approval of trips

Resolution #042423-06: Be it Resolved that the Board of Trustees approves the following field trips as follows, as recommended by the head of school.

Grade	Trip	Date/Time	Location	Funded by	Transportation
8th	Dave & Busters and Lucky Strike Bowling	06/12/23, 10:00am -2pm	4661 Palisades Center Dr, West Nyack, NY 10994	LEP Student \$30	Bus
Link Choir Grades 5-8	Jazz House Kids Annual Showcase	06/11/23 5:30pm-8:00pm	Science Park High School 260 Norfolk Street, Newark, NJ	No Cost LEP transportation one way; parents to pick up at end of event	Bus
Selected 8 th Grade Students, Financial Literacy	CNBC Studios	06/13/23, 9:00-2:30pm		No Cost LEP transportation	Bus

Moved by Ms. Daughtry
 Second by Ms. Barkley
 Discussion: None
 Vote: Voice; passed unanimously

Approval of electives

Resolution #042423-07: Be it Resolved that the Board of Trustees approves the following electives for the fourth academic quarter, beginning Friday, April 21, 2023, as recommended by the head of school:

Course	Instructor	Organization/Sponsor	Funded by
All About Hair	Terdoo Nwaoduh	I Doo Hair	LEP
Jersey Club Dance	Zaneyah Fryer	Newark School of the Arts	LEP
Comics & Manga		Newark School of the Arts	LEP
Glass Art		Glass Roots	LEP
Yoga: Reducing Stress	Dallas DeVilliers	Newark Yoga Movement	LEP
Dungeon and Dragons	Kelly Start	Link Community Charter School	LCCS
American Sign Language	Thyson Halley	Self-Employed	LEP

Play Like a Rock Star		Rhyan McNeil	LEP
Bon Appetite		STEAM Urban	LEP
Robotics		BricksforKidz	LEP
Power of Black Scientists		STEAM Urban	LEP

Moved by Ms. Daughtry

Second by Ms. Barkley

Discussion: None

Vote: Voice; passed unanimously

Approval of leave

Resolution #042423-08: Be it Resolved that the Board of Trustees approves extension of unpaid leave of absence on FMLA with benefits for Employee #152, effective May 01, 2023, through June 14, 2023, and 7 paid sick days effective June 15, 2023, through June 23, 2023, as recommended by the head of school.

Moved by Ms. Daughtry

Second by Ms. Barkley

Discussion: None

Vote: Voice; passed unanimously

Approval of leave

Resolution #042423-09: Be it Resolved that the Board of Trustees approves Employee #121 to use 43 sick days, effective April 24, 2023, through June 20, 2023, as recommended by the head of school.

Moved by Ms. Daughtry

Second by Ms. Barkley

Discussion: None

Vote: Voice; passed unanimously

Approval of appointment of independent investigator

Resolution #042423-10: Be it Resolved that the Board of Trustees approves the appointment Joanne Butler of Schenck Price as an independent investigator to conduct a HIB investigation effective Monday, April 17, 2023, per the related agreement, as recommended by the head of school.

Moved by Ms. Daughtry

Second by Ms. Barkley

Discussion: None

Vote: Voice; passed unanimously

Approval of addition to the 2023-2024 personnel list

Resolution #042423-11: Be it Resolved that the Board of Trustees approves the following individuals to be added to the Personnel List for the 2023-2024 school year, as recommended by the head of school.

Name	Position	Full Time/ Part Time	Salary	Signing Bonus
Lisa Galarza	Interventionist, Math & ELA	F/T 10 month	\$93,000.00	\$2,500.00
Chelsea Gray	MS English Teacher	F/T 10 month	\$65,000.00	\$2,500.00

Moved by Ms. Daughtry
Second by Ms. Barkley
Discussion: None
Vote: Voice; passed unanimously

Education Committee

- **Committee Report**
No report.

Governance Committee

- **Committee Report**

Resolution #042423-12: Be it Resolved that the Board of Trustees approves the attached Board Meeting Calendar for the 2023-2024 school year, as recommended by the governance committee.

Moved by Ms. Daughtry
Second by Ms. Barkley
Discussion: None
Vote: Voice; passed unanimously

Resolution #042423-13: Be it Resolved that the Board of Trustees approves the suspension of Bylaw 0131 requiring two board readings to adopt a policy, and adoption of the attached Policy 0510, Revocation/Surrender of Charter School's Charter, with one reading, as recommended by the governance committee.

Moved by Ms. Daughtry
Second by Ms. Barkley
Discussion: None
Vote: Voice; passed unanimously

Community Engagement Committee

- **Committee Report**
No report.

Finance Committee

- **Committee Report**

Approval of financial reports

Resolution #042423-14: Be it Resolved that the Board of Trustees accepts and approves the Board Secretary Report and the Treasurer's Report for the month ending March 31, 2023, as recommended by the school business administrator.

Moved by Ms. Daughtry
Second by Ms. Barkley
Discussion: None
Vote: Voice; passed unanimously

Approval of bills for payment

Resolution #042423-15: Be it Resolved that the Board of Trustees approves for payment the bills for goods and services provided to Link Community Charter School as listed in the attached Bill List, as recommended by the school business administrator.

Moved by Ms. Daughtry
Second by Ms. Barkley
Discussion: None
Vote: Voice; passed unanimously

Approval of budget transfer

Resolution #042423-16: Be it Resolved that the Board of Trustees approves the attached budget transfer, as recommended by the school business administrator.

Moved by Ms. Daughtry
Second by Ms. Barkley
Discussion: None
Vote: Voice; passed unanimously

Approval of revised ESSER II budget

Resolution #042423-17: See attached Resolution.

Moved by Ms. Daughtry
Second by Ms. Barkley
Discussion: None
Vote: Voice; passed unanimously

OLD BUSINESS

Affirmation of HIB finding

Resolution #042423-18: Be it Resolved that the Board of Trustees affirms the Head of School's findings of no HIB in HIB case#2022-2023-006, the results which were first reported to the Board of Trustees by the Head of School at the March 13, 2023, meeting. The Board of Trustees hereby directs the head of school to transmit a copy of the Board of Trustee's decision to the affected student's parents.

Moved by Ms. Daughtry
Second by Ms. Ebanks
Discussion: None
Vote: Voice; passed unanimously

NEW BUSINESS

ANNOUNCEMENTS

The next regular board meeting is May 08, 2023.
Reminder to complete board self-evaluation
Reminder to complete Financial Disclosures and Board Governance Training

MOTION TO ADJOURN

MOTION TO ADJOURN

Moved by Ms. Barkley
Seconded by Ms. Ebanks
Vote: Voice; passed unanimously
The meeting was adjourned at 9:26 pm.

These minutes represent a record of actions taken by the Board of Trustees during the meeting and a summary of the discussions that took place. The minutes are not intended to be, nor are they, a verbatim record of the discussion on a particular item.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Debra Paczkowski', with a long horizontal line extending to the right.

Debra Paczkowski, Board Recording Secretary

Date: May 5, 2023

Approved by the Link Community Charter School Board of Trustees: May 08, 2023

ANNUAL EVALUATIONS

**Annual Board Evaluation
Board Goals
Annual HOS Evaluation**

April 24, 2023

Why do we complete an annual evaluation?

- State requirement
- Best practice of good governance
- Working towards improvement

Board Self Evaluation, 2022-2023

Evaluation Tool: NJSBA Board Self Evaluation Tool for Charter Schools

Areas for Review

Q1. Mission, Vision, and Goals

Q2. Capacity

Q3. Compliance and Operations

Q4. Student Achievement

Q5. Resource Management and Compliance

Q6. Stakeholder Relationships /Engagement

Q7. Board's Strengths

Q8. Areas for the Board's Future Focus

Q9. Needs for More Effective Board

Measuring Performance: Q 1 - 6

About the Board: How you rate the board's performance in each area on a scale of 1-4

About You as a Board Member: How you rate YOUR personal performance in each area on a scale of 1-4

Rating Scale:

4 = Commendable

3 = Good

2 = Adequate

1 = Unsatisfactory

Not Observed

After each area, board members are asked to write comments and examples to support the rating.

Reflections: Q 7-9

List your reflections/ideas for each of the three questions: board strengths, future focus, and needs to support effectiveness.

BOARD GOALS 2022-23: Updates and Progress to Consider

Hold two Board retreat meetings with content reflecting the needs of the board as a result of the 2021-22 Board Self Evaluation results

--By June 2023, the board will have held two retreats covering needs determined from the evaluation. **We scheduled one retreat but had to cancel it due to weather concerns. We have not rescheduled it but decided to absorb the planned presentations into regular board meetings.**

Establish, with a specific charge, a Community Engagement Committee.

--By August 2023, the board will be asked to approve the addition to the bylaw which will establish this committee with a specific charge. (First reading at the July 2022 board meeting and Second reading/Approval at the board meeting in August 2022.) **DONE**

--A chairperson of the committee and a list of at least three members (a combination of trustees and public) will be set by August 2023. **DONE**

--The committee will begin reporting to the board at the September 2023 meeting. **In progress**

Support the administration in the Charter School Renewal Process

--Three to four trustees will participate in the school visit and related interview sessions with the NJDOE Renaissance and Charter School Office by December 2022. **DONE**

Provide Board member involvement in the school-wide strategic planning effort

--At least two trustees will participate on the LCCS strategic planning committee in June, July and August of 2022.

DONE

Q&A

Annual HOS Evaluation

**Evaluation Tool: NJSBA Superintendent
Evaluation Tool**

Standards for Review

1. Mission, Vision, and Core Values
2. Governance, Ethics & Professional Norms
3. Operations Management
4. Curriculum, Instruction, Assessment & School Improvement
5. Community of Care, Equity & Family Engagement
6. Professional Capacity/Community of School District Personnel

Performance Levels

**Description provided at top of
sheet for each standard**

Exemplary

Proficient

Area for Growth

Unsatisfactory

Not Observed

GENERAL NOTES ON EVALUATIONS

EVALUATION TIMELINES

Board Self Evaluation

Start: A Survey Monkey link to the evaluation was emailed to you during the week of **April 10th**

Complete by: **April 28, 2023**

Head of School Evaluation

Start: Head of School will begin immediately. You can begin when you receive the email from the NJSBA which will happen 48 hours after the Head completes her evaluation.

Head of School complete by: **May 4, 2023**

Board Members complete by: **June 2, 2023**

EVALUATION PARTICIPATION

We are looking for 100% participation in **BOTH** evaluations.

PROCESS

- Identify quiet space and time to complete each evaluation.
- Read through the evaluation tools carefully and gather your thoughts before starting.
- The HOS evaluation contains “artifacts” provided by the school leader that you can review to assess her performance on each standard. Those artifacts will be posted on the board protected page.
- If you can’t answer a question or standard, select “Not observed.”
- Reach out to Debbie or Maria to answer questions about the tools or the process.

EVALUATION REVIEW

May 8, 2023 Board Meeting: Review the results of the Board Self Evaluation

June 12, 2023 Board Meeting: Go into Executive Session to discuss the Head of School Evaluation

Q&A

Head of School Presentation to the Board of Trustees
Facility Planning
Monday, April 24, 2023

As a result of school growth (addition of K-4) and programmatic needs (such as the need for more space to support small group instruction/intervention), LCCS is running out of space. The space constraints impact the scholars and the teachers alike and add an additional burden to the scheduling of rooms. Additionally, there are areas that could benefit from additional rooms, such as space for the Dean of Students to hold conferences, restorative circles, detentions, and in-school suspensions.

LCCS has been in communication with LEP to work on solutions, including long-term approaches such as constructing a new building on the adjacent land owned by LEP that could provide space for a middle school and short-term strategies such as leasing a building or portion of a building for approximately 2-3 years for a couple of grade levels.

This is becoming more urgent so we are working to bring a proposal to the board in the next few weeks. We have looked at 3 buildings recently: one is no longer available because the school is no longer leaving that site; the second is not a strong facility (within an office building). The third site is ideal:

- Less than 1 mile away
- Built as a school just 10 years ago-modern, spacious, well organized and well-lit.
- Meets the programming needs of Link
- Currently available in September as a sublease from KIPP
- KIPP is supportive and is working to create a sublease arrangement that benefits us both
- KIPP is working with us to provide the most space for the best cost
 - Overall the building is 47,365 sq.ft. and is available for \$23/sq.ft.
 - We would lease 34,700 or 73% of the building and pay 60% of the lease
- We can further reduce the rental payment through sharing of the gym with Great Oaks

The lease payments would be approximately:

Year 1 – \$674,272

Year 2 – \$687,758

Year 3 - \$701,513

We are working to minimize the impact on both LEP and LCCS by approaching some funders to offer dedicated lease funding with a goal to add a payment of \$300,000 to 350,000 to the school and the remainder to fund philanthropically.

We would look to move the 7th and 8th grade programs to this new site, with the appropriate staffing. This would allow all grades to have recess in their respective buildings, which will positively impact the experience in the school.

Nothing has been finalized. We will share more soon and bring a final proposal to the board at the June meeting.

Link Community Charter School
Board of Trustees
Governance Committee Report
April 18, 2023

Attendees: D. Paczkowski, R. Marshall, S. Ebanks, K. Barkley, M. Paradiso

- ❖ Mrs. Paradiso discussed with the committee that the Board will go into executive session at the next meeting to discuss HIB cases.
- ❖ Mrs. Paradiso discussed that the draft Strategic Plan is ready for review by the Board.
- ❖ Board calendar is ready for review and approval by the Board.

**Link Community Charter School
Board of Trustees
23 Pennsylvania Avenue, Newark, NJ
Approved Calendar of Open Public Meetings for the 2023-2024 School
Year**

Board meetings are held at the school located at 23 Pennsylvania Avenue, Newark.

2023

July 17

August 21

September 18

October 16

October 28 (Board Retreat)

November 20

December 18

2024

January 22

February 26

March 18

April 22

May 20

June 17 – Regular and Annual Meetings

****Graduation June 20, 2023**

0510 Revocation/Surrender of Charter School's Charter

The Commissioner of Education (Commissioner) may place a charter school on probationary status for a period of time as determined by the Commissioner to allow the implementation of a remedial plan upon a finding a charter school is not operating in compliance with its charter, statutes, or regulations in accordance with N.J.A.C. 6A:11-2.4.

- A. The Commissioner will determine the date on which the probationary status will begin and notify the charter school of such date. The charter school shall submit a remedial plan to the Commissioner within fifteen days from the receipt of the notice of probationary status. The charter school must provide the specific steps, within the remedial plan, that it shall undertake to resolve the condition(s) not fulfilled and/or the violation(s) of its charter.

The Commissioner may remove the probationary status of a charter school if the school provides sufficient evidence, as determined by the Commissioner, that the terms of the probation have been met and the causes for the probationary status are corrected. The Commissioner may grant extensions to the probationary status where warranted and extend the probationary period if the charter school has implemented its remedial plan but needs additional time to complete the implementation of its corrections. The Commissioner may revoke the charter if the remedial plan is deemed to be insufficient or if probation terms have not been met.

- B. The charter school's charter may be revoked following review by the New Jersey Department of Education for one or more of the following reasons:
1. Any condition imposed by the Commissioner in connection with the granting of the charter that has not been fulfilled by the charter school;
 2. Violation of any provision of its charter by the charter school;
 3. Failure of the remedial plan to correct the conditions that caused the probationary status. The Commissioner may place a charter school on probation before charter revocation, but probationary status is not necessary for revocation; or
 4. Failure of the charter school to meet any standards set forth in its charter agreement or the Performance Framework.



- C. Upon the decision of the Commissioner to revoke or not renew a charter school's charter, or upon the decision of the Board of Trustees to surrender a charter, the Board of Trustees must implement charter school closure protocols including, at a minimum:
1. The Board of Trustees, within forty-eight hours of receipt of notification of the Commissioner's decision to revoke a charter school's charter or the charter school's decision to surrender its charter, shall:
 - a. Provide in writing to the Commissioner a complete list of names and addresses of all students and staff currently enrolled and working in the charter school, so the Commissioner may send the appropriate notice to the parents or guardians and staff; and
 - b. Notify in writing all administrators, staff, parents, guardians, students, and special education providers; and
 2. The Board of Trustees shall implement a comprehensive closure plan:
 - a. Within ten business days of receipt of notification, the Board of Trustees shall appoint an independent trustee whose appointment is subject to the approval of the Commissioner. Duties of the independent trustee include, but are not limited to, the following:
 - (1) Review the budget to ensure that funds are sufficient to operate the charter school through the end of the school year, if applicable, and terminate any spending deemed non-essential to the operation of the charter school;
 - (2) Maintain all financial records;
 - (3) Notify all entities doing business with the charter school;
 - (4) Notify retirement and benefits systems in which the charter school's employees participate;
 - (5) Inventory and evaluate assets;
 - (6) Ensure appropriate payment of outstanding debt; and
 - (7) Ensure appropriate distribution of remaining assets;



- b. Provide for appropriate enrollment:
 - (1) The district(s) of residence of a charter school undergoing closure proceedings shall, in cooperation with the Department and the charter school, establish dates and times for parents and guardians to enroll students; and
 - (2) The charter school shall make all reasonable efforts to ensure that students enrolled at the time of the receipt of the closure notification have taken action to enroll in another school;
- c. Ensure transfer of student records:
 - (1) The charter school shall update all student records and have them available upon request for review by the Department;
 - (2) The charter school shall document the transfer of all records, including the number of general and special education records to be transferred, and the printed name and signature of the charter school representative releasing the records; and
- d. The Commissioner may rescind approval of the appointed independent trustee if the Commissioner determines the trustee is not adequately performing the required duties set forth in N.J.A.C. 6A:11-2.4(c)2 and B.2. above. In addition, the Commissioner may appoint an independent trustee if the Board of Trustees fails to appoint one pursuant to the comprehensive closure plan; and
- e. Within thirty days of the charter school's closure, the Board of Trustees shall pass a resolution officially dissolving the Board of Trustees.

N.J.A.C. 6A:11-2.4

Adopted:





Finance & Facilities Committee Report

April 24, 2023

I. Financial Review

a. Treasurer's Report:

- i. As of March 31, 2023, total operating cash on hand \$1,157,475

Bank Accounts

- **General Fund \$962,087**
All school operations expenses paid from General Fund & Special Revenue fund; rent, utilities, salaries, employee benefits, insurance, supplies & Title 1
- **Charter Escrow \$75,000**
State mandated security account
- **Enterprise Fund \$23,537**
Food services expenses, includes payroll labor & food purchases. Funding includes NSLP subsidies
- **Payroll \$54,262**
All salary expenses.
- **Payroll Agency \$29,611**
Employee contributions to benefit premiums, Pension, vision, dental & health insurances and flexible spending account
- **Student Activities \$12,953**
Student activities, aftercare
- **Unemployment \$25.00**

b. Secretary's Report:

- i. As of March 31, 2023
Expenditures include general operating and special revenue funds (federal, state and foundation grants)
 - \$4,751,085 in expenses have been paid
 - \$1,843,022 in encumbrances are pending request for payment
 - \$2,059,755 Restricted and unrestricted revenue available

c. Charter School Grant

- i. This quarter's reimbursement totals \$73,903. The reimbursements were for salaries, benefits, lower school library upgrades, strategic planning and curriculum writing.

Bank Account Code(s): A,B,D Only, Non-Checks Excluded

<u>Check#</u>	<u>Date</u>	<u>Vendor (Payee)/Check Line Comments</u>	<u>Amount</u>	<u>PO or Bal Sht</u>	<u>Exp. Acct. or Balance Sheet Title</u>
A:04977	3/22/23	CIT			
		Copiers/Printers 2022-23 April	2,742.52	P202300024	11-000-240-500-000-068
		Copiers/Printers 2022-23	2,742.52	P202300024	11-000-240-500-000-068
		Printers/copiers dist office	413.28	P202300024	11-000-240-500-000-068
		Total Check Amount:	5,898.32		
A:04978	3/28/23	Avaya Inc.			
		Voice Message sys	128.49	P202300028	11-000-230-530-000-057
A:04979	3/28/23	PSE&G			
		Gas & Electricity Expense	6,609.74	P202300004	11-000-262-620-000-074
		Gas & Electricity Expense	240.39	P202300004	11-000-262-620-000-074
		Total Check Amount:	6,850.13		
A:04980	3/29/23	Educational Service Commission of New Jersey			
		Child Study Team 2022-23	3,653.00	P202300009	11-000-216-300-001-067
A:04981	3/29/23	Worrall Communications Newspapers, Inc.			
		Advertisements for board meetings	62.48	P202300152	11-000-230-530-000-057
A:04982	3/29/23	Protective Measures			
		Fire & Security System Repairs and Manitenance	146.40	P202300095	11-000-240-500-000-068
A:04983	3/29/23	AT & T			
		Phone serv	955.68	P202300036	11-000-230-530-000-057
A:04984	3/29/23	Verizon			
		Phone serv 2022-23	144.00	P202300017	11-000-230-530-000-057
A:04985	3/29/23	Intersection Media LLC			
		Billboards for K-2 and 5-8	3,400.00	P202300145	20-500-200-800-000-000
A:04986	3/29/23	AT&T Teleconference Services			
		Teleconference serv	104.26	P202300031	11-000-230-530-000-057
A:04987	3/29/23	Delta-T Group North Jersey, Inc.			
		Paraprofessional & Substitutes	7,206.40	P202300154	11-190-100-320-000-045
		Paraprofessional & Substitutes	3,770.00	P202300154	11-190-100-320-000-045
		Paraprofessional & Substitutes	656.50	P202300154	11-190-100-320-000-045
		Paraprofessional & Substitutes	11,746.80	P202300154	11-190-100-320-000-045
		Paraprofessional & Substitutes	975.00	P202300154	11-190-100-320-000-045
		Total Check Amount:	24,354.70		
A:04988	3/29/23	Didax Incorporated			
		Math materials 5-8	541.50	P202300071	11-190-100-610-000-047
A:04989	4/3/23	Delta-T Group North Jersey, Inc.			
		Substitutes & Paras 2022-23	786.50	P202300074	11-190-100-320-000-045
		Substitutes & Paras 2022-23	799.50	P202300074	11-190-100-320-000-045
		Substitutes & Paras 2022-23	565.50	P202300074	11-190-100-320-000-045
		Total Check Amount:	2,151.50		

Bank Account Code(s): A,B,D Only, Non-Checks Excluded

Check#	Date	Vendor (Payee)/Check Line Comments	Amount	PO or Bal Sht	Exp. Acct. or Balance Sheet Title
A:04990	4/3/23	Great Minds	**VOIDED**		Check voided on 4/3/2023
A:04991	4/3/23	Success Communications Group			
		Board Meeting ADS	325.18	P202300026	11-000-230-530-000-057
		Staff Recruitment	14,660.04	P202300114	20-231-100-300-000-096
		Total Check Amount:	14,985.22		
A:04992	4/3/23	Blick Art Materials			
		Burlap	3.05	10 - 421	ACCTS PAYABLE
A:04993	4/4/23	Amazon Capital Services			
		Instructional supplies	3,262.07	P202300088	11-190-100-610-000-047
		Building/custodial supplies	480.98	P202300110	11-000-262-610-000-071
		Total Check Amount:	3,743.05		
A:04994	4/5/23	AAA Facility Solutions			
		Maintenance 2022-23	7,654.40	P202300080	11-000-240-500-000-068
A:04995	4/5/23	Link High Technologies Inc.			
		Info Tech Serv 2022-23	139.00	P202300008	11-000-230-300-000-055
		Info Tech Serv 2022-23	4,700.00	P202300008	11-000-230-300-000-055
		Info Tech Serv 2022-23	561.25	P202300008	11-000-230-300-000-055
		Info Tech Serv 2022-23	937.50	P202300008	11-000-230-300-000-055
		Total Check Amount:	6,337.75		
A:04996	4/5/23	Worrall Communications Newspapers, Inc.			
		Advertisements for board meetings	53.12	P202300152	11-000-230-530-000-057
A:04997	4/5/23	Charles Nechtem Associates, Inc.			
		Counseling Services 2022-23	291.66	P202300056	11-000-230-331-000-055
A:04998	4/11/23	Jump Ahead Pediatrics			
		Student Occ/Speech Therapy	326.25	P202300146	11-000-216-300-001-067
A:04999	4/11/23	Youth Development Clinic			
		Student Psychologist March	6,390.00	P202300063	20-485-200-300-000-000
		Student Mental & Behavioral Health Services	6,039.00	P202300063	20-488-100-300-000-000
		Total Check Amount:	12,429.00		
A:05000	4/11/23	INVO HEALTHCARE ASSOCIATES			
		SLP & OT STUDENT SERVICES 2022-23	5,888.46	P202300096	20-250-200-300-000-097
A:05001	4/18/23	MACHADO LAW GROUP			
		Legal Services 2022-23	1,040.00	P202300039	11-000-230-331-000-055
A:05002	4/19/23	Great Minds			
		Virtual Training Eureka Math Eff Inst Part A & B	2,500.00	P202300142	20-231-100-300-000-096

Bank Account Code(s): A,B,D Only, Non-Checks Excluded

Check#	Date	Vendor (Payee)/Check Line Comments	Amount	PO or Bal Sht	Exp. Acct. or Balance Sheet Title
A:05003	4/20/23	Quadient Finance USA, Inc.			
		Postage prefund acct	73.41	P202300073	11-000-230-500-000-056
		Postage prefund acct	212.17	P202300073	11-000-230-500-000-056
		Total Check Amount:	285.58		
A:05004	4/23/23	LINK EDUCATION PARTNERS, INC			
		Rent & Parking 972 Broad	4,000.00	P202300002	11-000-262-441-000-069
		Rent 23 Pennsylvania	27,333.33	P202300002	11-000-262-441-000-069
		Additional space Lower Level 23 Pennsylvania	2,000.00	P202300002	11-000-262-441-000-069
		Total Check Amount:	33,333.33		
A:05005	4/23/23	Kendall Hunt Publishing Company			
		PD K-2 Understand Math content, progression	5,000.00	P202300164	20-500-200-300-000-000
A:05006	4/23/23	Horizon BCBS			
		Health Insurance May	34,964.01	P202300075	11-000-291-270-000-054
D:01236	4/23/23	AXA Equitable Equi-Vest			
		March & April 403b Contributions	5,280.00	91 - 472	AXA
A:05007	4/24/23	Maschio's Food Service Inc.			
		2022-23 Food Service Prog	29,333.22	P202300042	60-910-310-600-000-000
		2022-23 Food Service Prog	37,660.83	P202300042	60-910-310-600-000-000
		Total Check Amount:	66,994.05		
A:05008	4/24/23	NJSchoolJobs.com			
		Featured Jobs posting 30 days	500.00	P202300140	20-500-200-800-000-000
A:05009	4/24/23	Outfront Media, LLC			
		Advertising CSG	1,000.00	P202300062	20-500-100-600-000-000
A:05010	4/24/23	Delta-T Group North Jersey, Inc.			
		Substitutes & Paras 2022-23	8,874.40	P202300074	11-190-100-320-000-045
		Substitutes & Paras 2022-23	10,216.00	P202300074	11-190-100-320-000-045
		Substitutes & Paras 2022-23	9,921.60	P202300074	11-190-100-320-000-045
		Substitutes & Paras 2022-23	7,568.80	P202300074	11-190-100-320-000-045
		Substitutes & Paras 2022-23	180.00	P202300074	11-190-100-320-000-045
		Substitutes & Paras 2022-23	120.00	P202300074	11-190-100-320-000-045
		Total Check Amount:	36,880.80		
A:05011	4/24/23	The Goodkind Group, LLC			
		Substitutes & Paras	8,801.93	P202300064	20-231-100-300-000-096
		Substitutes & Paras	11,423.07	P202300064	20-231-100-300-000-096
		Substitutes & Paras	8,626.21	P202300064	20-231-100-300-000-096
		Paras & Subs	13,422.07	P202300034	20-483-100-300-000-000
		Paras & Subs	10,763.68	P202300034	20-483-100-300-000-000
		Total Check Amount:	53,036.96		

Bank Account Code(s): A,B,D Only, Non-Checks Excluded

Check#	Date	Vendor (Payee)/Check Line Comments	Amount	PO or Bal Sht	Exp. Acct. or Balance Sheet Title
A:05012	4/24/23	Motivated Security Services, Inc.			
		Security Services 2022-23 Jan1-30	5,863.36	P202300023	11-000-240-500-000-068
		Security Services 2022-23 2/14--2/27	5,886.72	P202300023	11-000-240-500-000-068
		Security Services 2022-23 1/31-2/13	5,840.00	P202300023	11-000-240-500-000-068
		Security Services 2022-23 2/28-3/13	4,662.65	P202300023	11-000-240-500-000-068
		Security Services 2022-23 2/28/-3/13	1,083.91	P202300023	11-000-262-620-000-074
		Security Services 2022-23 3/14-3/27	5,758.24	P202300023	11-000-262-620-000-074
		Security Services 2022-23 3/28-4/10	5,536.32	P202300023	11-000-262-620-000-074
		Total Check Amount:	34,631.20		
A:05013	4/24/23	Western Pest Services			
		Pest Control 2022-23 2/15 and 2/28	500.00	P202300043	11-000-262-620-000-074
		Pest Control 2022-23 3/14 and 3/2	500.00	P202300043	11-000-262-620-000-074
		Total Check Amount:	1,000.00		
A:05014	4/24/23	Maria Paradiso			
		Social Media Recruitment Ads	900.00	P202300162	20-500-100-600-000-000
		Social Media Recruitment Ads	133.62	P202300162	20-500-100-600-000-000
		Social Media Recruitment Ads	500.00	P202300162	20-500-100-600-000-000
		Social Media Recruitment Ads	394.55	P202300162	20-500-100-600-000-000
		Social Media Recruitment Ads	900.00	P202300162	20-500-100-600-000-000
		Social Media Recruitment Ads	500.00	P202300162	20-500-100-600-000-000
		Total Check Amount:	3,328.17		
A:05015	4/24/23	Kyocera Document Solutions New York Metro In copy costs	287.41	P202300134	11-190-100-610-000-047
A:05016	4/24/23	Staples Advantage			
		Instructional Supplies	895.73	P202300001	11-190-100-610-000-047
		Instructional Supplies	504.51	P202300001	11-190-100-610-000-047
		Instructional Supplies	288.07	P202300001	11-190-100-610-000-047
		Total Check Amount:	1,688.31		
A:05017	4/24/23	New Jersey Manufacturers Insurance Company Workmans Compensation May 2023	2,828.00	P202300006	11-000-291-260-000-054
A:05018	4/24/23	Educational Service Commission of New Jersey Child Study Team Services June 2021-June2022	24,659.00	P202300113	20-250-200-300-000-097
A:05019	4/24/23	Net2Phone Global Services			
		Phone serv Dist Office	254.20	P202300025	11-000-230-530-000-057
A:05020	4/24/23	For The Love of Literacy			
		Curriculum & Professional Development	4,800.00	P202300117	11-190-100-320-000-045
		K-1 Professional Dev	4,000.00	P202300125	20-231-100-300-000-096
		Total Check Amount:	8,800.00		
D:01237	4/24/23	AFLAC	637.89	91 - 473	AFLAC
The Grand Total of all Checks from Fund 10 is:			3.05		

Bank Account Code(s): A,B,D Only, Non-Checks Excluded

<u>Check#</u>	<u>Date</u>	<u>Vendor (Payee)/Check Line Comments</u>	<u>Amount</u>	<u>PO or Bal Sht</u>	<u>Exp. Acct. or Balance Sheet Title</u>
		The Grand Total of all Checks from Fund 11 is:	215,714.71		
		The Grand Total of all Checks from Fund 20 is:	130,401.63		
		The Grand Total of all Checks from Fund 60 is:	66,994.05		
		The Grand Total of all Checks from Fund 91 is:	5,917.89		
<hr/>					
		The Grand total of all checks for this period is:	419,031.33		

Link Community Charter School Budget Transfers printed on 4/21/2023
Report Includes Effective Dates from Mar 01, 2023 to Mar 31, 2023

<u>Date</u>	<u>Source Account/Title</u>	<u>Target Account/Title</u>	<u>Comments</u>	<u>Amount</u>
03/31/23	11-110-100-101-000-000 Kindergarten - Sal of Teachers	11-000-240-500-000-068 Other Purchased Services	to cover shortage	18,000.00
03/31/23	11-110-100-101-000-000 Kindergarten - Sal of Teachers	11-421-100-105-000-044 Stipends	to cover shortage	30,000.00
03/31/23	11-110-100-101-000-000 Kindergarten - Sal of Teachers	11-190-100-320-000-045 Purch Prof Educational Svcs	to cover shortage	60,000.00
The total of all transfers within fund 10 is:				108,000.00

**RESOLUTION AUTHORIZING THE SUBMISSION OF THE INDIVIDUALS ESSER II
REVISED BUDGET**

WHEREAS, Link Community Charter School is entitled to approximately \$499,233 in funds; and

WHEREAS, the application the original budget breakdown as follows; and

Salaries	265,473
Purchased Services	127,571
Benefits	106,189

WHEREAS, the budget revision is needed as follows; and

Salaries	316,137
Purchased Services	56,641
Benefits	126,455

WHEREAS, the application adheres to the guidelines of the ESSER II.

**NOW THEREFORE BE IT RESOLVED THAT THE BOARD OF TRUSTEES OF LINK
COMMUNITY CHARTER SCHOOL, INC. AUTHORIZES THE SUBMISSION OF THE
REVISED BUDGET OF ESSER II**

Interim Balance Sheet

ASSETS AND RESOURCES

ASSETS		
101 Cash in checking account	\$ 1,211,313.13	
102-106 Other cash equivalents	\$ 75,000.00	
Total cash		\$ 1,286,313.13
111 Investments		\$ 0.00
114 Investment interest receivable		\$ 0.00
121 Tax levy receivable		\$ 3,944,793.74
Accounts receivable		
132 Interfund	\$ 13,819.58	
141 Intergovernmental - state	\$ (1,805,212.25)	
142 Intergovernmental - federal	\$ 0.00	
143 Intergovernmental - other	\$ 0.00	
153 Other Accounts Receivable	\$ 0.00	
		\$ (1,791,392.67)
Loans receivable		
131 Interfund	\$ (3,230.00)	
151 Other Loans Receivable	\$ 0.00	
		\$ (3,230.00)
199 Other current assets		\$ 0.00
RESOURCES		
301 Estimated revenues (from adjusted budget)	\$ 6,311,314.00	
302 Less: revenues collected or accrued	\$ (6,270,246.32)	
		\$ 41,067.68
TOTAL ASSETS AND RESOURCES		\$ 3,477,551.88

LIABILITIES AND FUND EQUITY

LIABILITIES		
401 Interfund loans payable	\$ 0.00	
402 Interfund accounts payable	\$ 0.00	
411 Intergovernmental accounts payable - state	\$ 0.00	
412 Intergovernmental accounts payable - federal	\$ 0.00	
413 Intergovernmental accounts payable - other	\$ 0.00	
421 Accounts payable	\$ (348,049.45)	
422 Judgments payable	\$ 0.00	
430 Compensated absences payable	\$ 0.00	
431 Contracts payable	\$ 0.00	
451 Loans payable	\$ 0.00	
461 Accrued Salaries and Benefits	\$ 0.00	
481 Deferred revenues	\$ 0.00	
499 Other current liabilities	\$ 0.00	
Total liabilities		\$ (348,049.45)

FUND EQUITY

Appropriated:

753 Reserve for encumbrances - current year			\$	1,645,873.13		
754 Reserve for encumbrances - prior year			\$	0.00		
760 Other reserves			\$	1,704,050.12		
771 Designated Fund Balance			\$	0.00		
772 Designated Fund Balance - ARRA/SEMI			\$	0.00		
601 Appropriations			\$	6,314,249.16		
602 Less: expenditures	\$	4,187,543.72				
603 Less: encumbrances	\$	1,645,873.13	\$	(5,833,416.85)	\$	480,832.31
Appropriations less expenditures					\$	3,830,755.56

Unappropriated:

770 Fund Balance, July 1, 2022	\$	0.00	
303 Less: budgeted fund balance	\$	(2,935.16)	
Unappropriated fund balance			\$ (2,935.16)
Total fund equity			\$ 3,827,820.40

TOTAL LIABILITIES AND FUND EQUITY

\$ 3,479,770.95

RECAPITULATION OF FUND BALANCE - CURRENT YEAR ACTIVITY

	Budgeted	Actual	Variance
Appropriations	\$ 6,314,249.16	\$ 5,833,416.85	\$ 480,832.31
Less: Revenues	\$ (6,311,314.00)	\$ (6,270,246.32)	\$ (41,067.68)
Subtotal	\$ 2,935.16	\$ (436,829.47)	\$ 439,764.63
Less: adjustment to appropriations for Prior Year Encumbrances	\$ 0.00	\$ 0.00	\$ 0.00
Total current year budgeted fund balance	\$ 2,935.16	\$ (436,829.47)	\$ 439,764.63
Add: Unappropriated fund balance			\$ (2,935.16)
Total of budgeted and unappropriated fund balance			<u>\$ 436,829.47</u>

Revenues/Sources of Funds

Acct Group	Group Title	Budgeted Est.	Transfers	Adj. Budget	Act to Date	Unrealized Under/(Over)
Recap	From Recap of Fund Balance	(45,064.84)	48,000.00	2,935.16	(436,829.47)	439,764.63
52xx	From Transfers	0.00	0.00	0.00	0.00	0.00
1xxx	From Local Sources	5,432,284.00	0.00	5,432,284.00	5,452,477.54	(20,193.54)
2xxx	From Intermediate Sources	0.00	0.00	0.00	0.00	0.00
3xxx	From State Sources	879,030.00	0.00	879,030.00	817,768.78	61,261.22
4xxx	From Federal Sources	0.00	0.00	0.00	0.00	0.00
5xxx	From Other Sources	0.00	0.00	0.00	0.00	0.00
Grand Totals		6,266,249.16	48,000.00	6,314,249.16	5,833,416.85	480,832.31

Fund 11 (Current Expense Fund)

Account Group	Group Title	Original Bgt	New App/Trnsf	Revised Bgt	Expenditures	Encumbrances	Avail Balance	Refunds
Instructional Expense		2,948,576.33	(120,500.00)	2,828,076.33	1,685,195.47	818,337.29	324,543.57	0.00
Administrative		2,126,354.19	102,500.00	2,228,854.19	1,522,997.22	585,443.18	120,413.79	0.00
Support Services		1,143,818.64	66,000.00	1,209,818.64	941,070.03	241,922.66	26,825.95	0.00
Grand Totals for fund 11:		6,218,749.16	48,000.00	6,266,749.16	4,149,262.72	1,645,703.13	471,783.31	0.00

Fund 12 (Capital Outlay Fund)

Account Group	Group Title	Original Bgt	New App/Trnsf	Revised Bgt	Expenditures	Encumbrances	Avail Balance	Refunds
Capital Outlay		47,500.00	0.00	47,500.00	38,281.00	170.00	9,049.00	0.00
Grand Totals for fund 12:		47,500.00	0.00	47,500.00	38,281.00	170.00	9,049.00	0.00
Grand Totals for all Subfunds of Fund 10:		6,266,249.16	48,000.00	6,314,249.16	4,187,543.72	1,645,873.13	480,832.31	0.00

Revenues Summary

Acct Group	Group Title	Budgeted Est.	Transfers	Adj. Budget	Act to Date	Unrealized Under/(Over)
Recap	From Recap of Fund Balance	(45,064.84)	48,000.00	2,935.16	(436,829.47)	439,764.63
10-1200-000-011	Equalization/Lcl Lvy Aid-Local	805,712.00	0.00	805,712.00	805,712.00	0.00
10-1200-000-012	Equalization/Lcl Lvy Aid-State	4,566,572.00	0.00	4,566,572.00	4,566,572.00	0.00
10-1510-000-023	Interest	0.00	0.00	0.00	0.00	0.00
10-1900-000-023	Other Sources	0.00	0.00	0.00	0.00	0.00
10-1920-000-023	Contributions/Donations	60,000.00	0.00	60,000.00	60,000.00	0.00
10-1920-001-023	Fundraising	0.00	0.00	0.00	0.00	0.00
10-1980-000-023	Refund of Prior Yr Exp	0.00	0.00	0.00	0.00	0.00
10-1990-000-023	Miscellaneous Revenue	0.00	0.00	0.00	20,193.54	(20,193.54)
10-3100-000-012	Equalization/Lcl Lvy Aid-State	0.00	0.00	0.00	0.00	0.00
10-3130-000-015	Categorical Aid - Spec Ed	268,905.00	0.00	268,905.00	268,905.00	0.00
10-3177-000-016	Categorical Security Aid	172,996.00	0.00	172,996.00	172,996.00	0.00
10-3190-000-021	Other Unrestricted State Aid	283,320.00	0.00	283,320.00	283,320.00	0.00
10-3195-000-021	Consolidated Aid	0.00	0.00	0.00	0.00	0.00
10-3902-000-000	FICA/TPAF Reimbursement	153,809.00	0.00	153,809.00	92,547.78	61,261.22
10-4210-000-023	Federal Charter School Grant	0.00	0.00	0.00	0.00	0.00
Grand Totals		6,266,249.16	48,000.00	6,314,249.16	5,833,416.85	480,832.31

Minimum Expense General Ledger Report**Fund 11 (Current Expense Fund)**

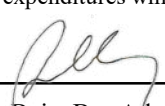
Expend. Account #	Account Title	Original Bgt	New App/Tmsf	Revised Bgt	Expenditures	Encumbrances	Avail Balance	Refunds
11-110-100-101	Kindergarten - Sal of Teachers	442,999.40	(180,500.00)	262,499.40	82,194.00	54,796.00	125,509.40	0.00
11-120-100-101	Grade 5 Teacher	304,561.02	(60,000.00)	244,561.02	0.00	244,561.02	0.00	0.00
11-130-100-101	Grade 7-8 Teacher	1,502,206.75	(100,000.00)	1,402,206.75	1,033,281.13	368,925.62	0.00	0.00
11-190-100-106	Oth Sal for Inst	0.00	0.00	0.00	0.00	0.11	(0.11)	0.00
11-190-100-320	Purch Prof Svcs	281,750.16	120,000.00	401,750.16	214,278.34	65,859.75	121,612.07	0.00
11-190-100-610	General Supplies	63,390.00	0.00	63,390.00	31,971.11	22,225.78	9,193.11	0.00
11-190-100-640	Textbooks	47,450.00	0.00	47,450.00	21,469.18	16,345.50	9,635.32	0.00
11-190-100-890	Miscellaneous Expense	54,000.00	0.00	54,000.00	17,866.50	8,344.00	27,789.50	0.00
11-200-100-101	Special Education Teacher	212,219.00	0.00	212,219.00	174,939.49	37,279.51	0.00	0.00
11-421-100-105	Stipends	40,000.00	100,000.00	140,000.00	109,195.72	0.00	30,804.28	0.00
Instructional Expense		2,948,576.33	(120,500.00)	2,828,076.33	1,685,195.47	818,337.29	324,543.57	0.00
11-000-230-100	Salaries	1,079,286.05	(35,000.00)	1,044,286.05	669,484.41	342,726.69	32,074.95	0.00
11-000-230-300	Purch Prof/Tech Svc	70,490.00	60,000.00	130,490.00	87,317.13	31,172.87	12,000.00	0.00
11-000-230-331	Judgements Against Charters	35,000.00	0.00	35,000.00	19,340.28	8,394.72	7,265.00	0.00
11-000-230-332	Audit Fees	20,000.00	0.00	20,000.00	0.00	0.00	20,000.00	0.00
11-000-230-530	Communications/Telephone	34,585.00	0.00	34,585.00	23,384.45	8,565.54	2,635.01	0.00
11-000-230-590	Other Purchased Services (400-500 Series)	68,800.00	0.00	68,800.00	40,954.54	20,395.33	7,450.13	0.00
11-000-230-610	Supplies & Materials	7,000.00	0.00	7,000.00	961.00	284.00	5,755.00	0.00
11-000-230-890	Miscellaneous Expense	2,400.00	5,000.00	7,400.00	3,119.57	1,662.00	2,618.43	0.00
11-000-291-230	Benefits - SS & Medicare	278,531.39	0.00	278,531.39	178,442.25	84,758.39	15,330.75	0.00
11-000-291-232	Benefits - NJ State Pension	124,816.00	15,753.00	140,569.00	140,569.00	0.00	0.00	0.00
11-000-291-250	State Unemployment Ins	55,502.00	(15,753.00)	39,749.00	4,222.90	20,777.10	14,749.00	0.00
11-000-291-260	Benefits - Workman's Comp	32,300.00	0.00	32,300.00	25,793.00	6,507.00	0.00	0.00
11-000-291-270	Benefits - Health Insurance	314,343.75	0.00	314,343.75	255,597.51	58,210.72	535.52	0.00
11-000-291-290	Benefits - FlexSpending Fees	3,300.00	72,500.00	75,800.00	73,811.18	1,988.82	0.00	0.00
Administrative		2,126,354.19	102,500.00	2,228,854.19	1,522,997.22	585,443.18	120,413.79	0.00
11-000-216-300	Purch Prof/Tech Svc	71,000.00	(2,500.00)	68,500.00	27,866.75	18,358.25	22,275.00	0.00
11-000-240-110	Supp Svcs - Salaries	322,388.64	0.00	322,388.64	269,025.31	53,363.33	0.00	0.00
11-000-240-500	Other Purchased Services (400-500 Series)	201,820.00	18,000.00	219,820.00	161,502.38	58,202.44	115.18	0.00
11-000-262-441	Rental of Land & Bldgs	352,000.00	48,000.00	400,000.00	333,333.30	66,666.70	0.00	0.00
11-000-262-520	Insurance	81,260.00	0.00	81,260.00	76,268.81	4,991.19	0.00	0.00
11-000-262-610	Supplies & Materials	23,800.00	0.00	23,800.00	17,493.87	4,306.13	2,000.00	0.00
11-000-262-620	Energy Costs	86,550.00	0.00	86,550.00	50,673.13	35,876.87	0.00	0.00
11-000-262-890	Miscellaneous Expense	5,000.00	2,500.00	7,500.00	4,906.48	157.75	2,435.77	0.00
Support Services		1,143,818.64	66,000.00	1,209,818.64	941,070.03	241,922.66	26,825.95	0.00
Grand Totals for fund 11:		6,218,749.16	48,000.00	6,266,749.16	4,149,262.72	1,645,703.13	471,783.31	0.00

Fund 12 (Capital Outlay Fund)

Expend. Account #	Account Title	Original Bgt	New App/Tmsf	Revised Bgt	Expenditures	Encumbrances	Avail Balance	Refunds
12-000-100-730	Instructional Equipment	47,500.00	0.00	47,500.00	38,281.00	170.00	9,049.00	0.00
Capital Outlay		47,500.00	0.00	47,500.00	38,281.00	170.00	9,049.00	0.00
Grand Totals for fund 12:		47,500.00	0.00	47,500.00	38,281.00	170.00	9,049.00	0.00

Grand Totals for all Subfunds of Fund 10:	6,266,249.16	48,000.00	6,314,249.16	4,187,543.72	1,645,873.13	480,832.31	0.00
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Pursuant to N.J.A.C. 6A:23A-16.10(c)3, I certify that as of the date of this report no budgetary line item account has encumbrances and expenditures which in total exceed the line item appropriation in violation of 6A:23A-16.10(a).



Bima Baje, Bus Adm/Bd Sec

4/21/23

Date

Interim Balance Sheet**ASSETS AND RESOURCES**

ASSETS		
101 Cash in checking account	\$ (249,226.18)	
102-106 Other cash equivalents	\$ 0.00	
Total cash		\$ (249,226.18)
111 Investments		\$ 0.00
114 Investment interest receivable		\$ 0.00
121 Tax levy receivable		\$ 0.00
Accounts receivable		
132 Interfund	\$ 230,293.75	
141 Intergovernmental - state	\$ (46,328.00)	
142 Intergovernmental - federal	\$ (401,903.30)	
143 Intergovernmental - other	\$ 0.00	
153 Other Accounts Receivable	\$ 0.00	
		\$ (217,937.55)
Loans receivable		
131 Interfund	\$ 0.00	
151 Other Loans Receivable	\$ 0.00	
		\$ 0.00
199 Other current assets		\$ 0.00
RESOURCES		
301 Estimated revenues (from adjusted budget)	\$ 0.00	
302 Less: revenues collected or accrued	\$ (208,319.13)	
		\$ (208,319.13)
TOTAL ASSETS AND RESOURCES		\$ (675,482.86)

LIABILITIES AND FUND EQUITY

LIABILITIES		
401 Interfund loans payable	\$	0.00
402 Interfund accounts payable	\$	0.00
411 Intergovernmental accounts payable - state	\$	0.00
412 Intergovernmental accounts payable - federal	\$	0.00
413 Intergovernmental accounts payable - other	\$	0.00
421 Accounts payable	\$	(73,660.79)
422 Judgments payable	\$	0.00
430 Compensated absences payable	\$	0.00
431 Contracts payable	\$	0.00
451 Loans payable	\$	0.00
481 Deferred revenues	\$	0.00
499 Other current liabilities	\$	0.00
Total liabilities	\$	(73,660.79)

FUND EQUITY

Appropriated:

753 Reserve for encumbrances - current year				\$	197,319.26	
754 Reserve for encumbrances - prior year				\$	0.00	
760 Other reserves				\$	0.00	
771 Designated Fund Balance				\$	0.00	
601 Appropriations			\$	2,387,133.60		
602 Less: expenditures	\$	601,822.07				
603 Less: encumbrances	\$	197,319.26	\$	(799,141.33)	\$	1,587,992.27
Appropriations less expenditures						\$ 1,785,311.53
Unappropriated:						
770 Fund Balance, July 1, 2022				\$	0.00	
303 Less: budgeted fund balance				\$	(2,387,133.60)	
Unappropriated fund balance						\$ (2,387,133.60)
Total fund equity						\$ (601,822.07)
TOTAL LIABILITIES AND FUND EQUITY						\$ (675,482.86)

Revenues/Sources of Funds

Acct Group	Group Title	Budgeted Est.	Transfers	Adj. Budget	Act to Date	Unrealized Under/(Over)
Info Only	Revenue Req'd to Balance	2,387,133.60	0.00	2,387,133.60	590,822.20	1,796,311.40
52xx	From Transfers	0.00	0.00	0.00	0.00	0.00
1xxx	From Local Sources	0.00	0.00	0.00	0.00	0.00
2xxx	From Intermediate Sources	0.00	0.00	0.00	0.00	0.00
3xxx	From State Sources	0.00	0.00	0.00	0.00	0.00
4xxx	From Federal Sources	0.00	0.00	0.00	0.00	0.00
5xxx	From Other Sources	0.00	0.00	0.00	0.00	0.00
Grand Totals		2,387,133.60	0.00	2,387,133.60	799,141.33	1,587,992.27

Fund 20 (Special Revenue Fund)

Account Group	Group Title	Original Bgt	New App/Tnsf	Revised Bgt	Expenditures	Encumbrances	Avail Balance	Refunds
Title IA - Improving Basic Pgms		249,388.00	0.00	249,388.00	90,622.37	97,122.17	61,643.46	0.00
IDEA Part B		81,177.00	0.00	81,177.00	28,433.52	16,566.48	36,177.00	0.00
ESSER II		495,383.00	0.00	495,383.00	283,335.52	30,456.72	181,590.76	0.00
Mental Health		45,000.00	0.00	45,000.00	37,256.75	7,743.25	0.00	0.00
ARP ESSER		949,658.63	0.00	949,658.63	0.00	0.00	949,658.63	0.00
ARP ESSER-Accelerated Learning Coaching		50,000.00	0.00	50,000.00	0.00	0.00	50,000.00	0.00
ARP-ESSER Evidence Based Summer		40,000.00	0.00	40,000.00	38,853.00	1,147.00	0.00	0.00
Emergent Grants		16,708.50	0.00	16,708.50	0.00	0.00	16,708.50	0.00
Charter Grant		459,818.47	0.00	459,818.47	123,320.91	44,283.64	292,213.92	0.00
Grand Totals for fund 20:		2,387,133.60	0.00	2,387,133.60	601,822.07	197,319.26	1,587,992.27	0.00

Revenues Summary

Acct Group	Group Title	Budgeted Est.	Transfers	Adj. Budget	Act to Date	Unrealized Under/(Over)
Info Only	Revenue Req'd to Balance	2,387,133.60	0.00	2,387,133.60	590,822.20	1,796,311.40
20-3257-000-000	SDA Emerg. Needs & Cap. Maint.	0.00	0.00	0.00	0.00	0.00
20-4411-231-032	Title I	0.00	0.00	0.00	0.00	0.00
20-4413-234-032	Title I C/O	0.00	0.00	0.00	0.00	0.00
20-4415-260-032	Title VI	0.00	0.00	0.00	0.00	0.00
20-4416-261-032	Title VI C/O	0.00	0.00	0.00	0.00	0.00
20-4421-250-032	IDEA	0.00	0.00	0.00	0.00	0.00
20-4422-251-032	IDEA C/O	0.00	0.00	0.00	0.00	0.00
20-4451-270-032	Title II A	0.00	0.00	0.00	0.00	0.00
20-4452-272-032	Title II D	0.00	0.00	0.00	0.00	0.00
20-4453-271-032	Title II C/O	0.00	0.00	0.00	0.00	0.00
20-4471-280-032	Title IV	0.00	0.00	0.00	0.00	0.00
20-4473-281-032	Title IV C/O	0.00	0.00	0.00	0.00	0.00
20-4475-290-032	Title V	0.00	0.00	0.00	0.00	0.00
20-4530-000-000	CARES Act	0.00	0.00	0.00	0.00	0.00
20-4531-000-000	Digital Divide	0.00	0.00	0.00	0.00	0.00
20-4534-000-000	CRRSA Act - ESSER II	0.00	0.00	0.00	0.00	0.00
20-4535-000-000	CRRSA Act - ESSER II	0.00	0.00	0.00	0.00	0.00
20-4536-000-000	CRRSA - Mental Health Grant	0.00	0.00	0.00	0.00	0.00
20-4537-000-000	ACSERS Program	0.00	0.00	0.00	0.00	0.00
20-4540-000-000	ARP-ESSER	0.00	0.00	0.00	0.00	0.00
20-4541-000-000	ESSER-Accel Lrn Coach&Ed Sup	0.00	0.00	0.00	0.00	0.00
20-4542-000-000	ESSER Summer Learn&Enrich Ac	0.00	0.00	0.00	0.00	0.00
20-4543-000-000	ESSER-Cmpr Beyond Sch Day Ac	0.00	0.00	0.00	0.00	0.00
20-5000-000-035	Link Education Partners	0.00	0.00	0.00	0.00	0.00
20-6000-000-	Special Education Grant	0.00	0.00	0.00	0.00	0.00
20-6000-000-000	Charter School Grant	0.00	0.00	0.00	208,319.13	(208,319.13)
Grand Totals		2,387,133.60	0.00	2,387,133.60	799,141.33	1,587,992.27

Minimum Expense General Ledger Report**Fund 20 (Special Revenue Fund)**

Expend. Account #	Account Title	Original Bgt	New App/Tnsf	Revised Bgt	Expenditures	Encumbrances	Avail Balance	Refunds
20-231-100-300	Purchased Services	200,000.00	0.00	200,000.00	62,391.75	97,055.55	40,552.70	0.00
20-231-100-600	Supplies	49,288.00	0.00	49,288.00	28,230.62	66.62	20,990.76	0.00
20-231-100-800	Other Objects-Instruction	100.00	0.00	100.00	0.00	0.00	100.00	0.00
Title IA - Improving Basic Pgms		249,388.00	0.00	249,388.00	90,622.37	97,122.17	61,643.46	0.00
20-250-200-300	Professional Services	81,177.00	0.00	81,177.00	28,433.52	16,566.48	36,177.00	0.00
IDEA Part B		81,177.00	0.00	81,177.00	28,433.52	16,566.48	36,177.00	0.00
20-483-100-101	Instruction- Sal of Teacher	265,473.00	0.00	265,473.00	193,792.24	0.00	71,680.76	0.00
20-483-100-300	Purchased Services-Instruction	123,721.00	0.00	123,721.00	89,543.28	30,456.72	3,721.00	0.00
20-483-200-200	CRRSA - ESSER II Grant Program	106,189.00	0.00	106,189.00	0.00	0.00	106,189.00	0.00
ESSER II		495,383.00	0.00	495,383.00	283,335.52	30,456.72	181,590.76	0.00
20-485-200-300	CRRSA - Mental Health Grant	45,000.00	0.00	45,000.00	37,256.75	7,743.25	0.00	0.00
Mental Health		45,000.00	0.00	45,000.00	37,256.75	7,743.25	0.00	0.00
20-487-100-101	Instruction- Sal of Teacher	390,000.00	0.00	390,000.00	0.00	0.00	390,000.00	0.00
20-487-100-600	Instructional Supplies	36,416.97	0.00	36,416.97	0.00	0.00	36,416.97	0.00
20-487-200-200	ARP-ESSER Grant Program	83,724.72	0.00	83,724.72	0.00	0.00	83,724.72	0.00
20-487-200-600	ARP-ESSER Grant Program	43,374.94	0.00	43,374.94	0.00	0.00	43,374.94	0.00
20-487-400-720	ARP-ESSER Grant Program	396,142.00	0.00	396,142.00	0.00	0.00	396,142.00	0.00
ARP ESSER		949,658.63	0.00	949,658.63	0.00	0.00	949,658.63	0.00
20-488-100-300	Purchased Services-Instruction	50,000.00	0.00	50,000.00	0.00	0.00	50,000.00	0.00
ARP ESSER-Accelerated Learning Coaching		50,000.00	0.00	50,000.00	0.00	0.00	50,000.00	0.00
20-489-100-101	Salaries	40,000.00	0.00	40,000.00	38,853.00	1,147.00	0.00	0.00
ARP-ESSER Evidence Based Summer		40,000.00	0.00	40,000.00	38,853.00	1,147.00	0.00	0.00
20-492-200-400	SDA Emerg. Needs & Cap. Maint.	16,708.50	0.00	16,708.50	0.00	0.00	16,708.50	0.00
Emergent Grants		16,708.50	0.00	16,708.50	0.00	0.00	16,708.50	0.00
20-500-100-101	Salaries	150,000.00	0.00	150,000.00	42,219.30	0.00	107,780.70	0.00
20-500-100-600	Supplies	116,500.00	0.00	116,500.00	37,515.21	11,334.64	67,650.15	0.00
20-500-200-104	Salary	0.00	0.00	0.00	24,855.65	0.00	(24,855.65)	0.00
20-500-200-200	Benefits	15,752.00	0.00	15,752.00	15,330.75	0.00	421.25	0.00
20-500-200-300	Benefits	169,500.00	0.00	169,500.00	0.00	5,000.00	164,500.00	0.00
20-500-200-800	Other Objects	8,066.47	0.00	8,066.47	3,400.00	27,949.00	(23,282.53)	0.00
Charter Grant		459,818.47	0.00	459,818.47	123,320.91	44,283.64	292,213.92	0.00
Grand Totals for fund 20:		2,387,133.60	0.00	2,387,133.60	601,822.07	197,319.26	1,587,992.27	0.00

Pursuant to N.J.A.C. 6A:23A-16.10(c)3, I certify that as of the date of this report no budgetary line item account has encumbrances and expenditures which in total exceed the line item appropriation in violation of 6A:23A-16.10(a).



Bima Baje, Bus Adm/Bd Sec

4/21/23

Date

**REPORT OF THE TREASURER
TO THE BOARD OF TRUSTEES
LINK COMMUNITY CHARTER SCHOOL
ALL FUNDS**

FOR THE MONTH ENDING MARCH 31, 2023

		CASH REPORT			
FUNDS		(1) Beginning Cash Balance	(2) Cash Receipts/Transfers This Month	(3) Cash Disbursements/Transfers This Month	(4) Ending Cash Balance (1) + (2) - (3)
	GOVERNMENTAL FUNDS				
1	General Fund - Fund 10 - Operating	\$ 1,138,687.54	\$ 472,321.06	\$ 399,695.47	\$ 1,211,313.13
2	Charter Escrow	75,000.00	-	-	\$ 75,000.00
2	Special Revenue Fund - Fund 20	75,318.82	-	324,545.00	(249,226.18)
3	Total governmental funds (Lines 1 thru 2)	1,289,006.36	472,321.06	724,240.47	1,037,086.95
	ENTERPRISE FUND				
4	Food Service	23,536.87	-	-	23,536.87
	Total Enterprise funds (Lines 4)	23,536.87	-	-	23,536.87
	TRUST & AGENCY FUNDS				
5	Payroll Account	34,345.31	313,585.12	293,668.08	54,262.35
6	Payroll Agency	53,322.77	178,724.16	202,435.47	29,611.46
7	Unemployment	25.00	-	-	25.00
8	Student Activity Account	12,952.60	-	-	12,952.60
9	Total Trust & Agency Funds (Lines 5 thru 8)	100,645.68	492,309.28	496,103.55	96,851.41
10	Total All Funds (Lines 3, 4 and 9)	\$ 1,413,188.91	\$ 964,630.34	\$ 1,220,344.02	\$ 1,157,475.23

Prepared and Submitted By:

Leslie Baynes
Chief Operating Officer

4/21/2023

Date

**LINK COMMUNITY CHARTER SCHOOL
RECONCILIATION OF BOARD SECRETARY'S REPORT (A-148)
AND TREASURER'S REPORT (A-149)
FOR THE MONTH ENDING MARCH 31, 2023**

<u>Fund</u>		
10.101	General fund - Regular Account	\$ 1,211,313.13
10.106	Charter Escrow	75,000.00
20.101	Special Revenue Fund	(249,226.18)
60.101	Enterprise Fund	23,536.87
90.101	Payroll Account	54,262.35
90.103	Unemployment	25.00
91.101	Agency Account	29,611.46
95.101	Student Activity Account	12,952.60
		<hr/>
Total Board Secretary's Records - A-148		1,157,475.23
Total Funds per Treasurer's Report		<hr/> 1,157,475.23
Difference		<hr/> \$ - <hr/>

LINK COMMUNITY CHARTER SCHOOL
TD Bank
OPERATING ACCOUNT - 430-2520237
FOR THE MONTH ENDING MARCH 31, 2023

	<u>BANK</u>	<u>BOOKS</u> <u>G/FUND</u>	<u>BOOKS</u> <u>S/REVENUE</u>	<u>BOOKS</u> <u>TOTAL</u>
BALANCE BEG. OF MONTH	\$ 1,420,580.47	\$ 1,138,687.54	\$ 75,318.82	\$ 1,214,006.36
<u>Additions</u>				
Deposits	472,321.06	472,321.06		472,321.06
Total Receipts	472,321.06	472,321.06	0.00	472,321.06
<u>Deductions</u>				
Cash Disbursements	852,719.63	399,695.47	324,545.00	724,240.47
Total Disbursements	852,719.63	399,695.47	324,545.00	724,240.47
<u>BALANCE END OF MONTH</u>	1,040,181.90			
<u>RECONCILIATION</u>				
Less--Outstanding checks	78,094.95			
Deposit in transit				
ADJUSTED BALANCE END OF MONTH	\$ 962,086.95	\$ 1,211,313.13	\$ (249,226.18)	\$ 962,086.95

Total of all checks cleared during this period: \$663,891.53

No Journal Entries cleared during this period.

The following deposits remain outstanding after this statement period:

<u>DepositNumber</u>	<u>DepositDate</u>	<u>Amount</u>	<u>DepositNumber</u>	<u>DepositDate</u>	<u>Amount</u>
20230054	03/08/2023	\$20,728.00	20230054	03/08/2023	\$1,076.00
20230054	03/08/2023	\$6,816.00	20230054	03/08/2023	\$78,451.00
20230054	03/08/2023	\$3,230.00	20230054	03/08/2023	\$2,475.00
20230054	03/08/2023	\$129,867.00	20230054	03/08/2023	\$197,224.50
20230054	03/08/2023	\$1,408.00	20230055	03/08/2023	\$75.82
20230055	03/08/2023	\$260.84	20230055	03/08/2023	\$2,135.07
20230055	03/08/2023	\$28.08	20230055	03/08/2023	\$84.00
20230055	03/08/2023	\$716.94	20230056	03/22/2023	\$180.30
20230056	03/22/2023	\$278.00	20230056	03/22/2023	\$304.00
20230056	03/22/2023	\$357.52	20230056	03/22/2023	\$363.20
20230056	03/22/2023	\$2,553.12	20230056	03/22/2023	\$7,690.00
20230056	03/22/2023	\$16,018.67			

Total deposits outstanding: \$472,321.06

The following checks are outstanding after this statement period:

<u>Date</u>	<u>Check #</u>	<u>Vendor</u>	<u>Amount</u>	<u>Comment</u>
09/11/2020	03779	RESOURCES FOR EDUCATORS	\$0.00	Prior Year Check
01/07/2021	03897	City of Newark Division of Water	\$560.65	Prior Year Check
03/04/2021	03968	Gordon & Rees	\$1,537.00	Prior Year Check
05/10/2021	04061	Window Repair Systems, Inc.	\$8,610.00	Prior Year Check
02/23/2022	04472	E.A. Services Corporation	\$0.00	Prior Year Check
08/06/2021	04144	AT&T Mobility	\$7,992.97	Prior Year Check
03/14/2022	04470	La Hermosa Church	\$500.00	Prior Year Check
06/08/2022	04555	AT&T Mobility	\$7,682.19	Prior Year Check
08/16/2022	04660	Worrall Communications Newspapers, Inc.	\$53.84	
01/09/2023	04880	Jessica Bloom	\$2,219.07	
02/06/2023	04917	New Jersey Manufacturers Insurance Compai	\$3,169.00	
03/06/2023	04951	identiMetrics	\$1,800.00	
03/08/2023	04957	City of Newark Division of Water	\$106.71	
03/13/2023	04971	City of Newark Division of Water	\$780.36	
03/22/2023	04977	CIT	\$2,742.52	
03/28/2023	04978	Avaya Inc.	\$128.49	
03/28/2023	04979	PSE&G	\$6,850.13	
03/29/2023	04980	Educational Service Commission of New Jer	\$3,653.00	
03/29/2023	04981	Worrall Communications Newspapers, Inc.	\$62.48	
03/29/2023	04982	Protective Measures	\$146.40	
03/29/2023	04983	AT & T	\$955.68	
03/29/2023	04984	Verizon	\$144.00	
03/29/2023	04985	Intersection Media LLC	\$3,400.00	
03/29/2023	04986	AT&T Teleconference Services	\$104.26	
03/29/2023	04987	Delta-T Group North Jersey, Inc.	\$24,354.70	
03/29/2023	04988	Didax Incorporated	\$541.50	

The total of all checks outstanding this period: \$78,094.95

No Journal Entries remain outstanding after this period.



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STATEMENT OF ACCOUNT



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LINK COMMUNITY CHARTER SCHOOL INC
GENERAL FUND ACCOUNT
23 PENNSYLVANIA AVE
NEWARK NJ 07114

Page: 1 of 10
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4302520237-719-E-***
Primary Account #: 430-2520237

TD Business Premier Checking

LINK COMMUNITY CHARTER SCHOOL INC

Account # 430-2520237

ACCOUNT SUMMARY

Beginning Balance	960,611.80	Average Collected Balance	902,279.19
Deposits	444,576.25	Interest Earned This Period	0.00
Electronic Deposits	27,744.81	Interest Paid Year-to-Date	0.00
		Annual Percentage Yield Earned	0.00%
Checks Paid	327,082.73	Days in Period	31
Electronic Payments	525,636.90		
Ending Balance	580,213.23		

	Total for this cycle	Total Year to Date
Grace Period OD/NSF Refund	\$0.00	\$0.00

DAILY ACCOUNT ACTIVITY

Deposits

POSTING DATE	DESCRIPTION	AMOUNT
03/08	DEPOSIT	441,275.50
03/08	DEPOSIT	3,300.75
Subtotal:		444,576.25

Electronic Deposits

POSTING DATE	DESCRIPTION	AMOUNT
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	16,018.67
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	7,690.00
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	2,553.12
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	363.20
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	357.52
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	304.00
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	278.00
03/22	CCD DEPOSIT, ST OF NEW JERSEY EFT PAYMT 46561448700	180.30
Subtotal:		27,744.81

Checks Paid

No. Checks: 58

*Indicates break in serial sequence or check processed electronically and listed under Electronic Payments

DATE	SERIAL NO.	AMOUNT	DATE	SERIAL NO.	AMOUNT
03/03	4885	560.00	03/02	4895*	583.32
03/02	4886	6,196.24	03/07	4899*	12,942.52
03/02	4889*	3,000.00	03/01	4901*	2,828.00
03/02	4890	745.00	03/02	4903*	5,092.48
03/01	4891	30.98	03/03	4907*	250.00

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2 of 10

1	Ending Balance	580,213.23
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- 2** **Total Deposits** +

- 3** Sub Total _____

- 4 Total Withdrawals** -

- 5 Adjusted Balance** _____

WITHDRAWALS NOT ON STATEMENT	DOLLARS	CENTS
Total Withdrawals		4

Total interest credited by the Bank to you this year will be reported by the Bank to the Internal Revenue Service and State tax authorities. The amount to be reported will be reported separately to you by the Bank.

**Bank**

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STATEMENT OF ACCOUNT

LINK COMMUNITY CHARTER SCHOOL INC

Page: 3 of 10
 Statement Period: Mar 01 2023-Mar 31 2023
 Cust Ref #: 4302520237-719-E-***
 Primary Account #: 430-2520237

DAILY ACCOUNT ACTIVITY**Checks Paid (continued)**

*Indicates break in serial sequence or check processed electronically and listed under Electronic Payments

DATE	SERIAL NO.	AMOUNT	DATE	SERIAL NO.	AMOUNT
03/02	4909*	291.66	03/22	4948	326.25
03/10	4912*	3,630.00	03/20	4949	6,337.75
03/07	4916*	208.29	03/31	4950	75.00
03/22	4918*	9,888.65	03/22	4952*	1,240.00
03/03	4919	29,788.50	03/20	4953	1,068.75
03/03	4921*	1,880.00	03/20	4954	93.66
03/02	4922	1,584.85	03/21	4955	1,000.00
03/01	4924*	1,564.20	03/20	4956	542.98
03/07	4929*	7,156.00	03/20	4958*	105.52
03/07	4931*	198.00	03/20	4959	128.49
03/17	4933*	24,360.41	03/27	4960	563.95
03/23	4934	19,166.82	03/22	4961	837.98
03/20	4935	806.00	03/22	4962	58.85
03/22	4936	399.90	03/22	4965*	56.16
03/24	4937	17,779.17	03/20	4966	351.71
03/22	4938	3,155.80	03/23	4967	4,598.16
03/17	4939	7,965.12	03/30	4968	2,094.05
03/21	4940	2,077.48	03/14	4969	33,333.33
03/21	4941	1,150.00	03/21	4970	6,002.00
03/24	4943*	220.00	03/20	4972*	981.75
03/20	4944	750.00	03/29	4973	19,387.25
03/23	4945	291.66	03/17	4974	31,471.81
03/29	4946	9,001.08	03/20	4975	28,229.20
03/17	4947	6,656.00	03/24	4976	6,000.00

Subtotal: 327,082.73

Electronic Payments

POSTING DATE	DESCRIPTION	AMOUNT
03/06	eTransfer Debit, Online Xfer Transfer to CK 4301373885	150,672.94
03/06	eTransfer Debit, Online Xfer Transfer to CK 4301373893	19,998.18
03/15	CCD DEBIT, BCBSNJ PRIMARY 1 ONLINE 000001517598071	33,327.62

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**Bank**

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STATEMENT OF ACCOUNT

LINK COMMUNITY CHARTER SCHOOL INC

Page: 4 of 10
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4302520237-719-E-***
Primary Account #: 430-2520237

DAILY ACCOUNT ACTIVITY**Electronic Payments (continued)**

POSTING DATE	DESCRIPTION	AMOUNT
03/21	eTransfer Debit, Online Xfer Transfer to CK 4301373885	162,912.18
03/21	eTransfer Debit, Online Xfer Transfer to CK 4301373893	18,156.98
03/29	eTransfer Debit, Online Xfer Transfer to CK 4301373893	140,569.00
	Subtotal:	525,636.90

DAILY BALANCE SUMMARY

DATE	BALANCE	DATE	BALANCE
02/28	960,611.80	03/17	1,018,872.60
03/01	956,188.62	03/20	979,476.79
03/02	938,695.07	03/21	788,178.15
03/03	906,216.57	03/22	799,959.37
03/06	735,545.45	03/23	775,902.73
03/07	715,040.64	03/24	751,903.56
03/08	1,159,616.89	03/27	751,339.61
03/10	1,155,986.89	03/29	582,382.28
03/14	1,122,653.56	03/30	580,288.23
03/15	1,089,325.94	03/31	580,213.23

Call 1-800-937-2000 for 24-hour Bank-by-Phone services or connect to www.tdbank.com

P.O. Box 1001
 Iselin, NJ 08830-1001

Account Number 1127000464
 Statement Date 03/31/2023
 Statement Thru Date 04/02/2023
 Check/Items Enclosed 0
 Page 1

Address Service Requested

00009666 MPBNJDDA040123070833 01 000000000 0000000 002

LINK COMMUNITY CHARTER SCHOOL INC
 23 PENNSYLVANIA AVE
 NEWARK NJ 07114-2007

Customer Support



Contact us by Phone
 800.448.7768



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RELATIONSHIP SUMMARY AND CURRENT STATEMENT ACTIVITY

Account Type	Account Number	Interest Paid In 2022	Balance
BUSINESSADVANTAGE CKNG	1127000464	\$0.00	\$459,968.67

BUSINESSADVANTAGE CKNG

Account Number: 1127000464

Account Owner(s): LINK COMMUNITY CHARTER SCHOOL INC

Balance Summary

Beginning Balance as of 03/01/2023	\$459,968.67
+ Deposits and Credits (0)	\$0.00
- Withdrawals and Debits (0)	\$0.00
Ending Balance as of 03/31/2023	\$459,968.67
Service Charges for Period	\$0.00
Average Balance for Period	\$459,968.00

PROMOTIONS AND OFFERS


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IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC TRANSFERS

- (1) Tell us your name and account number (if any);
- (2) Describe the error or the transfer you are unsure about, and explain as clearly as you can why you believe it is an error or why you need more information;
- (3) Tell us the dollar amount of the suspected error.

We will determine whether an error occurred within ten (10) business days after we hear from you and will correct any error promptly. If we need more time, however, we may take up to forty-five (45) days to investigate your complaint or question. If we decide to do this, we will credit your account within ten (10) business days for the amount you think is in error, so that you will have the use of the money during the time it takes us to complete our investigation. If we ask you to put your complaint or question in writing and we do not receive it within ten (10) business days, we may not credit your account.

We will tell you the results within three (3) business days after completing our investigation. If we decide that there was no error, we will send you a written explanation. You may ask for copies of the documents that we used in our investigation.

If you have arranged to have direct deposits or other preauthorized electronic transfers made to your account at least once every sixty (60) days from the same person or company, you can call us at 1.800.448.PROV (7768) to find out whether or not the deposit/transfer has been made.

Preauthorized electronic fund transfer from your account may be authorized only by a written request signed by you. If these regular preauthorized transfers vary in amount, the designated payee should provide you with a written notice of the amount and date the transfer is scheduled to be made at least ten (10) calendar days before the scheduled date of the transfer.

If you have told us in advance to make regular payments out of your account, you can stop payment on any of these payments. Here's how. Call us at 1.800.448.PROV (7768) for all stop payment requests or write us at Provident Bank P.O. Box 1001, Iselin, NJ 08830-1001 ATTN: Card Management Operations Dept. We must receive your request at least three (3) business days before the payment is scheduled to be made. The best way to stop a payment is by calling us first. If you call, we may also require you to confirm your request in writing at the address previously noted within fourteen (14) days after your call. We will charge you a fee for each stop-payment order. If you tell us to stop payment on a preauthorized transfer from your account in accordance with these procedures and we do not do so, we will be liable for any direct losses or damages you can prove.

HOW WE DETERMINE THE BALANCE ON WHICH YOUR FINANCE CHARGE IS CALCULATED

We figure the Finance Charge in your account by applying the DAILY PERIODIC RATE to the "Average Daily Balance" of your account, including current transactions. To get the "Average Daily Balance", we take the beginning balance of your account each day, add any new advances of credit, and then subtract any payments or credits. This gives us the daily balance. We then add up all the daily balances for the Billing Cycle and divide the total by the number of days in that same Billing Cycle. This gives us the "Average Daily Balance". Once the Average Daily balance is determined, we then calculate the Finance Charge on your account by: (i) multiplying the Average Daily Balance by the applicable DAILY PERIODIC RATE; and (ii) multiplying the results by the number of days in the Billing Cycle.

If you think your bill is wrong, or if you need more information about a transaction on your bill, write us (on a separate sheet) at Provident Bank, P.O. Box 1002, Iselin, NJ 08830-1002 ATTN: Loan Servicing Dept. as soon as possible. We must hear from you no later than 60 days after we sent you the FIRST bill on which the error or problem appeared. You can telephone us at 1.800.448.PROV (7768), but doing so will not preserve your rights.

- (1) Your name and account number,
- (2) The dollar amount of the suspected error,
- (3) Describe the error and explain, if you can, why you believe there is an error. If you need more information, describe the item you are unsure about.

You do not have to pay any amount in question while we are investigating, but you are still obligated to pay the parts of your bill that are not in question. While we investigate your question, we cannot report you as delinquent or take any action to collect the amount you question.

Payments received at Provident Bank, P.O. Box 617, Newark, NJ 07101-0617 will be credited to your account on the day received. Payments presented at Provident branch locations will be credited promptly, but credit may be delayed for up to five (5) calendar days after receipt.

**List outstanding checks
not charged to account**

			Check Amount	
Check Number			Dollars	Cents
1.	Enter: Ending Balance as shown on this statement	\$ _____	\$ _____	_____
2.	Enter: Total deposits not credited to this statement period (if any).	\$ _____	_____	_____
3.	Add: Total of #1 and #2 above.	Total \$ _____	_____	_____
4.	Enter: Total outstanding checks from column at right.	\$ _____	_____	_____
5.	Subtract: Amount in #4 minus " Total " from #3 above.	Balance \$ _____	_____	_____
Balance: Should agree with checkbook after deducting service fees or other charges and/or adding interest earned			_____	_____
			Total \$ _____	_____

LINK COMMUNITY CHARTER SCHOOL
TD Bank
ACCOUNT #430-6745089
FOR THE MONTH ENDING MARCH 31, 2023

	<u>BANK</u>	<u>BOOKS</u>
BALANCE BEG. OF MONTH	<u>\$ 75,000.00</u>	<u>\$ 75,000.00</u>
RECEIPTS		
	0.00	0.00
Total Receipts	<u>0.00</u>	<u>0.00</u>
DISBURSEMENTS		
Disbursements	0.00	0.00
Total Disbursements	<u>0.00</u>	<u>0.00</u>
ADJUSTED BALANCE END OF MONTH	<u><u>\$ 75,000.00</u></u>	<u><u>\$ 75,000.00</u></u>



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LINK COMMUNITY CHARTER SCHOOL INC
CHARTER ESCROW ACCOUNT
23 PENNSYLVANIA AVE
NEWARK NJ 07114

Page: 1 of 2
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4356745089-717-E-###
Primary Account #: 435-6745089

TD Business Convenience Plus

LINK COMMUNITY CHARTER SCHOOL INC
CHARTER ESCROW ACCOUNT

Account # 435-6745089

ACCOUNT SUMMARY

Beginning Balance	75,000.00	Average Collected Balance	75,000.00
		Interest Earned This Period	0.00
Ending Balance	75,000.00	Interest Paid Year-to-Date	0.00
		Annual Percentage Yield Earned	0.00%
		Days in Period	31

	Total for this cycle	Total Year to Date
Grace Period OD/NSF Refund	\$0.00	\$0.00

DAILY ACCOUNT ACTIVITY

No Transactions this Statement Period

Call 1-800-937-2000 for 24-hour Bank-by-Phone services or connect to www.tdbank.com

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Begin by adjusting your account register as follows:

- Subtract any services charges shown on this statement.
- Subtract any automatic payments, transfers or other electronic withdrawals not previously recorded.
- Add any interest earned if you have an interest-bearing account.
- Add any automatic deposit or overdraft line of credit.
- Review all withdrawals shown on this statement and check them off in your account register.
- Follow instructions 2-5 to verify your ending account balance.

1. Your ending balance shown on this statement is:
2. List below the amount of deposits or credit transfers which do not appear on this statement. Total the deposits and enter on Line 2.
3. Subtotal by adding lines 1 and 2.
4. List below the total amount of withdrawals that do not appear on this statement. Total the withdrawals and enter on Line 4.
5. Subtract Line 4 from 3. This adjusted balance should equal your account balance.

1	Ending Balance	75,000.00
2	Total Deposits	+
3	Sub Total	
4	Total Withdrawals	-
5	Adjusted Balance	

2 DEPOSITS NOT ON STATEMENT	DOLLARS	CENTS
Total Deposits		2

[illegible]

WITHDRAWALS NOT ON STATEMENT	DOLLARS	CENTS
Total Withdrawals		4

FOR CONSUMER ACCOUNTS ONLY — IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC FUNDS TRANSFERS:

If you need information about an electronic fund transfer or if you believe there is an error on your bank statement or receipt relating to an electronic fund transfer, telephone the bank immediately at the phone number listed on the front of your statement or write to:

**TD Bank, N.A., Deposit Operations Dept, P.O. Box 1377, Lewiston,
Maine 04243-1377**

We must hear from you no later than sixty (60) calendar days after we sent you the first statement upon which the error or problem first appeared. When contacting the Bank, please explain as clearly as you can why you believe there is an error or why more information is needed. Please include:

- Your name and account number.
- A description of the error or transaction you are unsure about.
- The dollar amount and date of the suspected error.

When making a verbal inquiry, the Bank may ask that you send us your complaint in writing within ten (10) business days after the first telephone call.

We will investigate your complaint and will correct any error promptly. If we take more than ten (10) business days to do this, we will credit your account for the amount you think is in error, so that you have the use of the money during the time it takes to complete our investigation.

INTEREST NOTICE

Total interest credited by the Bank to you this year will be reported by the Bank to the Internal Revenue Service and State tax authorities. The amount to be reported will be reported separately to you by the Bank.

FOR CONSUMER LOAN ACCOUNTS ONLY — BILLING RIGHTS SUMMARY

In case of Errors or Questions About Your Bill:

If you think your bill is wrong, or if you need more information about a transaction on your bill, write us at P.O. Box 1377, Lewiston, Maine 04243-1377 as soon as possible. We must hear from you no later than sixty (60) days after we sent you the FIRST bill on which the error or problem appeared. You can telephone us, but doing so will not preserve your rights. In your letter, give us the following information:

- Your name and account number.
- The dollar amount of the suspected error.
- Describe the error and explain, if you can, why you believe there is an error. If you need more information, describe the item you are unsure about.

You do not have to pay any amount in question while we are investigating, but you are still obligated to pay the parts of your bill that are not in question. While we investigate your question, we cannot report you as delinquent or take any action to collect the amount you question.

FINANCE CHARGES: Although the Bank uses the Daily Balance method to calculate the finance charge on your Moneyline/Overdraft Protection account (the term "ODP" or "OD" refers to Overdraft Protection), the Bank discloses the Average Daily Balance on the periodic statement as an easier method for you to calculate the finance charge. The finance charge begins to accrue on the date advances and other debits are posted to your account and will continue until the balance has been paid in full. To compute the finance charge, multiply the Average Daily Balance times the Days in Period times the Daily Periodic Rate (as listed in the Account Summary section on the front of the statement). The Average Daily Balance is calculated by adding the balance for each day of the billing cycle, then dividing the total balance by the number of Days in the Billing Cycle. The daily balance is the balance for the day after advances have been added and payments or credits have been subtracted plus or minus any other adjustments that might have occurred that day. There is no grace period during which no finance charge accrues. Finance charge adjustments are included in your total finance charge.

LINK COMMUNITY CHARTER SCHOOL
TD Bank
ACCOUNT #430-1373918
FOR THE MONTH ENDING MARCH 31, 2023

	<u>BANK</u>	<u>BOOKS</u>
BALANCE BEG. OF MONTH	<u>\$ 23,536.87</u>	<u>\$ 23,536.87</u>
RECEIPTS		
	0.00	0.00
Total Receipts	<u>0.00</u>	<u>0.00</u>
DISBURSEMENTS		
Disbursements	0.00	0.00
Total Disbursements	<u>0.00</u>	<u>0.00</u>
BALANCE END OF MONTH	<u><u>\$ 23,536.87</u></u>	<u><u>\$ 23,536.87</u></u>
FUND 10 transfer		
Outstanding Check	-	
BALANCE PER BOOKS	<u><u>\$ 23,536.87</u></u>	<u><u>\$ 23,536.87</u></u>



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LINK COMMUNITY CHARTER SCHOOL INC
FOOD SERVICE FUND ACCOUNT
23 PENNSYLVANIA AVE
NEWARK NJ 07114

Page: 1 of 2
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4301373918-717-E-###
Primary Account #: 430-1373918

TD Business Convenience Plus

LINK COMMUNITY CHARTER SCHOOL INC
FOOD SERVICE FUND ACCOUNT

Account # 430-1373918

ACCOUNT SUMMARY

Beginning Balance	23,536.87	Average Collected Balance	23,536.87
		Interest Earned This Period	0.00
Ending Balance	23,536.87	Interest Paid Year-to-Date	0.00
		Annual Percentage Yield Earned	0.00%
		Days in Period	31

	Total for this cycle	Total Year to Date
Grace Period OD/NSF Refund	\$0.00	\$0.00

DAILY ACCOUNT ACTIVITY

No Transactions this Statement Period

Call 1-800-937-2000 for 24-hour Bank-by-Phone services or connect to www.tdbank.com

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Begin by adjusting your account register as follows:

- Subtract any services charges shown on this statement.
- Subtract any automatic payments, transfers or other electronic withdrawals not previously recorded.
- Add any interest earned if you have an interest-bearing account.
- Add any automatic deposit or overdraft line of credit.
- Review all withdrawals shown on this statement and check them off in your account register.
- Follow instructions 2-5 to verify your ending account balance.

1. Your ending balance shown on this statement is:
2. List below the amount of deposits or credit transfers which do not appear on this statement. Total the deposits and enter on Line 2.
3. Subtotal by adding lines 1 and 2.
4. List below the total amount of withdrawals that do not appear on this statement. Total the withdrawals and enter on Line 4.
5. Subtract Line 4 from 3. This adjusted balance should equal your account balance.

1	Ending Balance	23,536.87
2	Total Deposits	+
3	Sub Total	
4	Total Withdrawals	-
5	Adjusted Balance	

2 DEPOSITS NOT ON STATEMENT	DOLLARS	CENTS
Total Deposits		2

[illegible]

WITHDRAWALS NOT ON STATEMENT	DOLLARS	CENTS
Total Withdrawals		4

FOR CONSUMER ACCOUNTS ONLY — IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC FUNDS TRANSFERS:

If you need information about an electronic fund transfer or if you believe there is an error on your bank statement or receipt relating to an electronic fund transfer, telephone the bank immediately at the phone number listed on the front of your statement or write to:

**TD Bank, N.A., Deposit Operations Dept, P.O. Box 1377, Lewiston,
Maine 04243-1377**

We must hear from you no later than sixty (60) calendar days after we sent you the first statement upon which the error or problem first appeared. When contacting the Bank, please explain as clearly as you can why you believe there is an error or why more information is needed. Please include:

- Your name and account number.
- A description of the error or transaction you are unsure about.
- The dollar amount and date of the suspected error.

When making a verbal inquiry, the Bank may ask that you send us your complaint in writing within ten (10) business days after the first telephone call.

We will investigate your complaint and will correct any error promptly. If we take more than ten (10) business days to do this, we will credit your account for the amount you think is in error, so that you have the use of the money during the time it takes to complete our investigation.

INTEREST NOTICE

Total interest credited by the Bank to you this year will be reported by the Bank to the Internal Revenue Service and State tax authorities. The amount to be reported will be reported separately to you by the Bank.

FOR CONSUMER LOAN ACCOUNTS ONLY — BILLING RIGHTS SUMMARY

In case of Errors or Questions About Your Bill:

If you think your bill is wrong, or if you need more information about a transaction on your bill, write us at P.O. Box 1377, Lewiston, Maine 04243-1377 as soon as possible. We must hear from you no later than sixty (60) days after we sent you the FIRST bill on which the error or problem appeared. You can telephone us, but doing so will not preserve your rights. In your letter, give us the following information:

- Your name and account number.
- The dollar amount of the suspected error.
- Describe the error and explain, if you can, why you believe there is an error. If you need more information, describe the item you are unsure about.

You do not have to pay any amount in question while we are investigating, but you are still obligated to pay the parts of your bill that are not in question. While we investigate your question, we cannot report you as delinquent or take any action to collect the amount you question.

FINANCE CHARGES: Although the Bank uses the Daily Balance method to calculate the finance charge on your Moneyline/Overdraft Protection account (the term "ODP" or "OD" refers to Overdraft Protection), the Bank discloses the Average Daily Balance on the periodic statement as an easier method for you to calculate the finance charge. The finance charge begins to accrue on the date advances and other debits are posted to your account and will continue until the balance has been paid in full. To compute the finance charge, multiply the Average Daily Balance times the Days in Period times the Daily Periodic Rate (as listed in the Account Summary section on the front of the statement). The Average Daily Balance is calculated by adding the balance for each day of the billing cycle, then dividing the total balance by the number of Days in the Billing Cycle. The daily balance is the balance for the day after advances have been added and payments or credits have been subtracted plus or minus any other adjustments that might have occurred that day. There is no grace period during which no finance charge accrues. Finance charge adjustments are included in your total finance charge.

LINK COMMUNITY CHARTER SCHOOL
TD Bank
ACCOUNT #430-1373900
FOR THE MONTH ENDING MARCH 31, 2023

	<u>BANK</u>	<u>BOOKS</u>
BALANCE BEG. OF MONTH	<u>\$ 25.00</u>	<u>\$ 25.00</u>
RECEIPTS		
	0.00	0.00
Total Receipts	<u>0.00</u>	<u>0.00</u>
DISBURSEMENTS		
Disbursements	0.00	0.00
Total Disbursements	<u>0.00</u>	<u>0.00</u>
ADJUSTED BALANCE END OF MONTH	<u><u>\$ 25.00</u></u>	<u><u>\$ 25.00</u></u>



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STATEMENT OF ACCOUNT



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LINK COMMUNITY CHARTER SCHOOL INC
UNEMPLOYMENT TRUST ACCOUNT
23 PENNSYLVANIA AVE
NEWARK NJ 07114

Page: 1 of 2
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4301373900-717-E-***
Primary Account #: 430-1373900

TD Business Convenience Plus

LINK COMMUNITY CHARTER SCHOOL INC
UNEMPLOYMENT TRUST ACCOUNT

Account # 430-1373900

ACCOUNT SUMMARY

Beginning Balance	25.00	Average Collected Balance	25.00
		Interest Earned This Period	0.00
Ending Balance	25.00	Interest Paid Year-to-Date	0.00
		Annual Percentage Yield Earned	0.00%
		Days in Period	31

	Total for this cycle	Total Year to Date
Grace Period OD/NSF Refund	\$0.00	\$0.00

DAILY ACCOUNT ACTIVITY

No Transactions this Statement Period

Call 1-800-937-2000 for 24-hour Bank-by-Phone services or connect to www.tdbank.com

Begin by adjusting your account register as follows:

- Subtract any services charges shown on this statement.
- Subtract any automatic payments, transfers or other electronic withdrawals not previously recorded.
- Add any interest earned if you have an interest-bearing account.
- Add any automatic deposit or overdraft line of credit.
- Review all withdrawals shown on this statement and check them off in your account register.
- Follow instructions 2-5 to verify your ending account balance.

1. Your ending balance shown on this statement is:
2. List below the amount of deposits or credit transfers which do not appear on this statement. Total the deposits and enter on Line 2.
3. Subtotal by adding lines 1 and 2.
4. List below the total amount of withdrawals that do not appear on this statement. Total the withdrawals and enter on Line 4.
5. Subtract Line 4 from 3. This adjusted balance should equal your account balance.

1	Ending Balance	25.00
2	Total Deposits	+
3	Sub Total	
4	Total Withdrawals	-
5	Adjusted Balance	

2 DEPOSITS NOT ON STATEMENT	DOLLARS	CENTS
Total Deposits		2

[illegible]

WITHDRAWALS NOT ON STATEMENT	DOLLARS	CENTS
Total Withdrawals		4

FOR CONSUMER ACCOUNTS ONLY — IN CASE OF ERRORS OR QUESTIONS ABOUT YOUR ELECTRONIC FUNDS TRANSFERS:

If you need information about an electronic fund transfer or if you believe there is an error on your bank statement or receipt relating to an electronic fund transfer, telephone the bank immediately at the phone number listed on the front of your statement or write to:

**TD Bank, N.A., Deposit Operations Dept, P.O. Box 1377, Lewiston,
Maine 04243-1377**

We must hear from you no later than sixty (60) calendar days after we sent you the first statement upon which the error or problem first appeared. When contacting the Bank, please explain as clearly as you can why you believe there is an error or why more information is needed. Please include:

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INTEREST NOTICE

Total interest credited by the Bank to you this year will be reported by the Bank to the Internal Revenue Service and State tax authorities. The amount to be reported will be reported separately to you by the Bank.

FOR CONSUMER LOAN ACCOUNTS ONLY — BILLING RIGHTS SUMMARY

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LINK COMMUNITY CHARTER SCHOOL
TD Bank
PAYROLL ACCOUNT -430-1373885
FOR THE MONTH ENDING MARCH 31, 2023

	<u>BANK</u>	<u>BOOKS</u>
BALANCE BEG. OF MONTH	\$ 35,129.73	\$ 34,345.31
RECEIPTS		
Deposits	313,585.12	313,585.12
Total Receipts	<u>313,585.12</u>	<u>313,585.12</u>
Disbursements	291,620.00	293,668.08
Total Disbursements	<u>291,620.00</u>	<u>293,668.08</u>
Balance at End of Month	57,094.85	54,262.35
		0.00
Less: Outstanding Checks	<u>2,832.50</u>	<u>-</u>
ADJUSTED BALANCE END OF MONTH	<u>\$ 54,262.35</u>	<u>\$ 54,262.35</u>

Schedule of Outstanding Checks:

<u>Employee Name</u>	<u>Date</u>	<u>Check #</u>	<u>Amount</u>
		1179	100.00
		10527	500.00
		10528	1,732.50
		10529	500.00
			<u>2,832.50</u>



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STATEMENT OF ACCOUNT



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LINK COMMUNITY CHARTER SCHOOL INC
PAYROLL ACCOUNT
23 PENNSYLVANIA AVE
NEWARK NJ 07114

Page: 1 of 3
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4301373885-717-E-###
Primary Account #: 430-1373885

TD Business Convenience Plus

LINK COMMUNITY CHARTER SCHOOL INC
PAYROLL ACCOUNT

Account # 430-1373885

ACCOUNT SUMMARY

Beginning Balance	35,129.73	Average Collected Balance	126,354.94
Electronic Deposits	313,585.12	Interest Earned This Period	0.00
		Interest Paid Year-to-Date	0.00
Checks Paid	1,184.42	Annual Percentage Yield Earned	0.00%
Electronic Payments	1,060.18	Days in Period	31
Other Withdrawals	289,375.40		
Ending Balance	57,094.85		

	Total for this cycle	Total Year to Date
Grace Period OD/NSF Refund	\$0.00	\$0.00

DAILY ACCOUNT ACTIVITY

Electronic Deposits

POSTING DATE	DESCRIPTION	AMOUNT
03/06	eTransfer Credit, Online Xfer Transfer from CK 4302520237	150,672.94
03/21	eTransfer Credit, Online Xfer Transfer from CK 4302520237	162,912.18
Subtotal:		313,585.12

Checks Paid

No. Checks: 3

*Indicates break in serial sequence or check processed electronically and listed under Electronic Payments

DATE	SERIAL NO.	AMOUNT	DATE	SERIAL NO.	AMOUNT
03/27	1047	1,000.00	03/08	1176*	92.35
03/13	1125*	92.07			
Subtotal:					1,184.42

Electronic Payments

POSTING DATE	DESCRIPTION	AMOUNT
03/15	CCD DEBIT, N7728 LINK COMMU BILLING N7728	628.47
03/31	CCD DEBIT, N7728 LINK COMMU BILLING N7728	431.71
Subtotal:		1,060.18

Other Withdrawals

POSTING DATE	DESCRIPTION	AMOUNT
03/14	WIRE TRANSFER OUTGOING, Paylocity Corporation	100,770.47
03/14	WIRE TRANSFER OUTGOING, Paylocity Corporation	41,839.32
03/14	WIRE TRANSFER FEE	30.00
03/14	WIRE TRANSFER FEE	30.00

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1	Ending Balance	57,094.85
2	Total Deposits	+
3	Sub Total	
4	Total Withdrawals	-
5	Adjusted Balance	

2 DEPOSITS NOT ON STATEMENT	DOLLARS	CENTS
Total Deposits		2

[illegible]

WITHDRAWALS NOT ON STATEMENT	DOLLARS	CENTS
Total Withdrawals		4

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**Bank**

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STATEMENT OF ACCOUNTLINK COMMUNITY CHARTER SCHOOL INC
PAYROLL ACCOUNT

Page: 3 of 3
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4301373885-717-E-###
Primary Account #: 430-1373885

DAILY ACCOUNT ACTIVITY**Other Withdrawals (continued)**

POSTING DATE	DESCRIPTION	AMOUNT
03/30	WIRE TRANSFER OUTGOING, Paylocity Corporation	102,703.70
03/30	WIRE TRANSFER OUTGOING, Paylocity Corporation	43,941.91
03/30	WIRE TRANSFER FEE	30.00
03/30	WIRE TRANSFER FEE	30.00
	Subtotal:	289,375.40

DAILY BALANCE SUMMARY

DATE	BALANCE	DATE	BALANCE
02/28	35,129.73	03/15	42,319.99
03/06	185,802.67	03/21	205,232.17
03/08	185,710.32	03/27	204,232.17
03/13	185,618.25	03/30	57,526.56
03/14	42,948.46	03/31	57,094.85

Call 1-800-937-2000 for 24-hour Bank-by-Phone services or connect to www.tdbank.com

Bank Deposits FDIC Insured | TD Bank, N.A. | Equal Housing Lender

LINK COMMUNITY CHARTER SCHOOL
TD Bank
Acct# 430-1373893
FOR THE MONTH ENDING MARCH 31, 2023

	<u>BANK</u>	<u>BOOKS</u>
<u>BALANCE BEG. OF MONTH</u>	\$ 66,385.19	\$ 53,322.77
<u>RECEIPTS</u>		
Deposits /Interests	178,724.16	178,724.16
Total Receipts	<u>178,724.16</u>	<u>178,724.16</u>
-		
Cash Disbursements	203,073.36	202,435.47
Balance at End of Month	42,035.99	29,611.46
Outstanding Checks	12,424.53	
<u>ADJUSTED BALANCE END OF MONTH</u>	<u>29,611.46</u>	<u>\$ 29,611.46</u>

<u>Employee Name</u>	<u>Date</u>	<u>Check #</u>	<u>Amount</u>
AXA		1212	3,502.50
AXA		1230	200.00
AXA		1233	3,240.00
Horizon		1234	5,482.03
			<u>12,424.53</u>



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LINK COMMUNITY CHARTER SCHOOL INC
PAYROLL AGENCY ACCOUNT
23 PENNSYLVANIA AVE
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Page: 1 of 3
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4301373893-713-E-###
Primary Account #: 430-1373893

TD Business Simple Checking

LINK COMMUNITY CHARTER SCHOOL INC
PAYROLL AGENCY ACCOUNT

Account # 430-1373893

ACCOUNT SUMMARY

Beginning Balance	66,385.19	Average Collected Balance	53,007.01
Electronic Deposits	178,724.16	Interest Earned This Period	0.00
		Interest Paid Year-to-Date	0.00
Checks Paid	3,677.89	Annual Percentage Yield Earned	0.00%
Electronic Payments	199,395.47	Days in Period	31
Ending Balance	42,035.99		

	Total for this cycle	Total Year to Date
Grace Period OD/NSF Refund	\$0.00	\$0.00

DAILY ACCOUNT ACTIVITY

Electronic Deposits

POSTING DATE	DESCRIPTION	AMOUNT
03/06	eTransfer Credit, Online Xfer Transfer from CK 4302520237	19,998.18
03/21	eTransfer Credit, Online Xfer Transfer from CK 4302520237	18,156.98
03/29	eTransfer Credit, Online Xfer Transfer from CK 4302520237	140,569.00
Subtotal:		178,724.16

Checks Paid

No. Checks: 2

*Indicates break in serial sequence or check processed electronically and listed under Electronic Payments

DATE	SERIAL NO.	AMOUNT
03/22	1232	637.89
03/20	1235*	3,040.00
Subtotal:		3,677.89

Electronic Payments

POSTING DATE	DESCRIPTION	AMOUNT
03/07	CCD DEBIT, BENEFLEX INC BT0306 000000212580341	105.83
03/08	CCD DEBIT, DIV OF PENS&BENE TEPS TPAF 000000006562602	17,957.70
03/08	CCD DEBIT, DIV OF PENS&BENE TEPS TPAF 000000006562600	15,300.61
03/08	CCD DEBIT, DIV OF PENS&BENE TEPS PERS 000000006562604	12,310.14
03/08	CCD DEBIT, DIV OF PENS&BENE TEPS PERS 000000006562603	10,698.49
03/24	CCD DEBIT, BENEFLEX INC FUNDING BENLINK	2,453.70
03/31	CCD DEBIT, DIV OF PENS&BENE TEPS PERS 000000008892897	140,569.00
Subtotal:		199,395.47

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1	Ending Balance	42,035.99
2	Total Deposits	+
3	Sub Total	
4	Total Withdrawals	-
5	Adjusted Balance	

2 DEPOSITS NOT ON STATEMENT	DOLLARS	CENTS
Total Deposits		2

[illegible]

WITHDRAWALS NOT ON STATEMENT	DOLLARS	CENTS
Total Withdrawals		4

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STATEMENT OF ACCOUNTLINK COMMUNITY CHARTER SCHOOL INC
PAYROLL AGENCY ACCOUNT

Page: 3 of 3
Statement Period: Mar 01 2023-Mar 31 2023
Cust Ref #: 4301373893-713-E-###
Primary Account #: 430-1373893

DAILY BALANCE SUMMARY

DATE	BALANCE	DATE	BALANCE
02/28	66,385.19	03/21	45,127.58
03/06	86,383.37	03/22	44,489.69
03/07	86,277.54	03/24	42,035.99
03/08	30,010.60	03/29	182,604.99
03/20	26,970.60	03/31	42,035.99

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LINK COMMUNITY CHARTER SCHOOL
TD Bank
STUDENT ACTIVITY FUND - 430-1373926
FOR THE MONTH ENDING MARCH 31, 2023

	<u>BANK</u>	<u>BOOKS</u>
BALANCE BEG. OF MONTH	\$ 12,952.60	\$ 12,952.60
Receipts	<hr/>	<hr/>
Deposits	0.00	0.00
Total	<hr/> 0.00 <hr/>	<hr/> 0.00 <hr/>
Disbursements		
Disbursements	-	-
Total	<hr/> - <hr/>	<hr/> - <hr/>
Bank Balance	12,952.60	12,952.60
Less: Outstanding checks		-
BALANCE END OF MONTH	<hr/> \$ 12,952.60 <hr/>	<hr/> \$ 12,952.60 <hr/>



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LINK COMMUNITY CHARTER SCHOOL INC
STUDENT ACTIVITY ACCOUNT
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Primary Account #: 430-1373926

TD Business Simple Checking

LINK COMMUNITY CHARTER SCHOOL INC
STUDENT ACTIVITY ACCOUNT

Account # 430-1373926

ACCOUNT SUMMARY

Beginning Balance	12,952.60	Average Collected Balance	12,952.60
		Interest Earned This Period	0.00
Ending Balance	12,952.60	Interest Paid Year-to-Date	0.00
		Annual Percentage Yield Earned	0.00%
		Days in Period	31

	Total for this cycle	Total Year to Date
Grace Period OD/NSF Refund	\$0.00	\$0.00

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5. Subtract Line 4 from 3. This adjusted balance should equal your account balance.

1	Ending Balance	12,952.60
2	Total Deposits	+
3	Sub Total	
4	Total Withdrawals	-
5	Adjusted Balance	

2 DEPOSITS NOT ON STATEMENT	DOLLARS	CENTS
Total Deposits		2

[illegible]

WITHDRAWALS NOT ON STATEMENT	DOLLARS	CENTS
Total Withdrawals		4

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- The dollar amount of the suspected error.
- Describe the error and explain, if you can, why you believe there is an error. If you need more information, describe the item you are unsure about.

You do not have to pay any amount in question while we are investigating, but you are still obligated to pay the parts of your bill that are not in question. While we investigate your question, we cannot report you as delinquent or take any action to collect the amount you question.

FINANCE CHARGES: Although the Bank uses the Daily Balance method to calculate the finance charge on your Moneyline/Overdraft Protection account (the term "ODP" or "OD" refers to Overdraft Protection), the Bank discloses the Average Daily Balance on the periodic statement as an easier method for you to calculate the finance charge. The finance charge begins to accrue on the date advances and other debits are posted to your account and will continue until the balance has been paid in full. To compute the finance charge, multiply the Average Daily Balance times the Days in Period times the Daily Periodic Rate (as listed in the Account Summary section on the front of the statement). The Average Daily Balance is calculated by adding the balance for each day of the billing cycle, then dividing the total balance by the number of Days in the Billing Cycle. The daily balance is the balance for the day after advances have been added and payments or credits have been subtracted plus or minus any other adjustments that might have occurred that day. There is no grace period during which no finance charge accrues. Finance charge adjustments are included in your total finance charge.

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
10-101	CASH-CHECKING	0.00	6,047,980.91	4,836,667.78	1,211,313.13
10-103	PETTY CASH	0.00	0.00	0.00	0.00
10-105	Cash with Fiscal Agents	0.00	0.00	0.00	0.00
10-106	Charter Escrow	0.00	75,000.00	0.00	75,000.00
10-108	Impact Aid Rsv (General)	0.00	0.00	0.00	0.00
10-109	Impact Aid Rsv (Capital)	0.00	0.00	0.00	0.00
10-111	INVESTMENTS	0.00	0.00	0.00	0.00
10-114	INTEREST ON INV	0.00	0.00	0.00	0.00
10-116	CAPITAL RSV ACT	0.00	0.00	0.00	0.00
10-117	Maintenance Reserve	0.00	0.00	0.00	0.00
10-118	Emergency Reserve	0.00	0.00	0.00	0.00
10-121	TAX LEVY RECVBL	0.00	5,814,185.00	1,869,391.26	3,944,793.74
10-131	I/F LOANS REC	0.00	0.00	3,230.00	(3,230.00)
10-132	INTERFUND	0.00	0.00	0.00	0.00
10-133	Enterprise	0.00	194,761.62	203,284.21	(8,522.59)
10-134	Interfund Payroll	0.00	5,266.69	0.00	5,266.69
10-135	Interfund-Payroll Agency	0.00	20,376.23	3,300.75	17,075.48
10-137	Student Activity	0.00	0.00	0.00	0.00
10-141	STATE A/R	0.00	283,320.00	2,088,532.25	(1,805,212.25)
10-142	FEDERAL A/R	0.00	0.00	0.00	0.00
10-143	OTHER A/R	0.00	0.00	0.00	0.00
10-151	LOANS RECEIVBL	0.00	0.00	0.00	0.00
10-153	OTHER ACC RECBL	0.00	0.00	0.00	0.00
10-199	OTH CURR ASSETS	0.00	0.00	0.00	0.00
10-301	EST REVENUES	6,311,314.00	0.00	0.00	6,311,314.00
10-302	REVENUES	0.00	0.00	6,270,246.32	6,270,246.32
10-303	BGTD FUND BAL	(45,064.84)	48,000.00	0.00	2,935.16
10-307	BG WD FR CAPRSV	0.00	0.00	0.00	0.00
10-308	Bud With Sale/Leaseback Res	0.00	0.00	0.00	0.00
10-309	Bud With Cap Res Excess Costs	0.00	0.00	0.00	0.00
10-310	Bud With Maint Res	0.00	0.00	0.00	0.00
10-311	Bud With Tuition Res	0.00	0.00	0.00	0.00
10-312	Bud With Emer. Res	0.00	0.00	0.00	0.00
10-314	Bud With Waiver Offset Res	0.00	0.00	0.00	0.00
10-315	Bud With Bus Ad Rsv for Fuel C	0.00	0.00	0.00	0.00
10-317	Bud With Cap Res xFer to D.S.	0.00	0.00	0.00	0.00
10-318	Bud With Impact Aid Rsv (Gen)	0.00	0.00	0.00	0.00
10-319	Bud With Impact Aid Rsv (Cap)	0.00	0.00	0.00	0.00
10-401	Interfund Loans Payables	0.00	0.00	0.00	0.00
10-402	INTERFUND A/P	0.00	0.00	0.00	0.00
10-411	I/G A/P - STATE	0.00	0.00	0.00	0.00
10-412	I/G A/P-FEDERAL	0.00	0.00	0.00	0.00
10-421	ACCTS PAYABLE	0.00	426,500.45	78,451.00	(348,049.45)
10-422	JUDGMENTS PBLE	0.00	0.00	0.00	0.00
10-423	A/P PRIOR YEAR	0.00	0.00	0.00	0.00
10-430	COMP ABS PBLE	0.00	0.00	0.00	0.00
10-431	CONTRACTS PBLE	0.00	0.00	0.00	0.00
10-451	LOANS PAYABLE	0.00	0.00	0.00	0.00

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
10-461	Health Insurance Emp share	0.00	0.00	0.00	0.00
10-462	FSA	0.00	0.00	0.00	0.00
10-463	Accrued Salaries	0.00	0.00	0.00	0.00
10-481	DEFRRD REVENUES	0.00	0.00	0.00	0.00
10-488	TPAF	0.00	2,219.07	0.00	(2,219.07)
10-489	PERS	0.00	0.00	0.00	0.00
10-499	OTHER CURR LIAB	0.00	0.00	0.00	0.00
10-601	APPROPRIATIONS	6,266,249.16	0.00	48,000.00	6,314,249.16
10-602	EXPENDITURES	0.00	4,253,877.90	66,334.18	4,187,543.72
10-603	ENCUMBRANCES	0.00	5,982,156.73	4,336,283.60	1,645,873.13
10-604	INCR IN CAP RES	0.00	0.00	0.00	0.00
10-605	Incr. Sale/Leaseback Rsv	0.00	0.00	0.00	0.00
10-606	Incr. Maintenance Reserve	0.00	0.00	0.00	0.00
10-607	Incr. Emergency Reserve	0.00	0.00	0.00	0.00
10-609	Incr. Waiver Offset Rsv	0.00	0.00	0.00	0.00
10-610	Incr. Bus Ad Reserve for Fuel	0.00	0.00	0.00	0.00
10-611	Incr. Impact Aid Rsv (General)	0.00	0.00	0.00	0.00
10-612	Incr. Impact Aid Rsv (Capital)	0.00	0.00	0.00	0.00
10-753	RSV ENC CURR YR	0.00	4,336,283.60	5,982,156.73	1,645,873.13
10-754	RSV ENC PRI YR	0.00	0.00	0.00	0.00
10-755	Res Fund Bal Bus Ad Rsv Fuel	0.00	0.00	0.00	0.00
10-756	Res Fund Impact Aid Rsv (Gen)	0.00	0.00	0.00	0.00
10-757	Res Fund Impact Aid Rsv (Cap)	0.00	0.00	0.00	0.00
10-760	OTHER RESERVES	0.00	0.00	1,704,050.12	1,704,050.12
10-761	RES FB-CARS AC	0.00	0.00	0.00	0.00
10-763	Res Fund Bal S/L Rsv	0.00	0.00	0.00	0.00
10-764	Res Fund Bal Maint Rsv	0.00	0.00	0.00	0.00
10-765	Res Fund Bal Tuition Rsv	0.00	0.00	0.00	0.00
10-766	Res Fund Bal Emer. Rsv	0.00	0.00	0.00	0.00
10-768	Res Fund Bal Waiver Offset Rsv	0.00	0.00	0.00	0.00
10-770	CE SURPLUS	0.00	0.00	0.00	0.00
10-772	Res Fund Bal ARRA/SEMI	0.00	0.00	0.00	0.00
			<hr/>	<hr/>	
			27,489,928.20	27,489,928.20	

Link Community Charter School Trial Balance Sheet for Fund 20 (Special Revenue Fund)

FY2023 Data is Posted to 03/31/23

Printed: 4/21/2023, 7:59:57PM

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
20-101	CASH-CHECKING	0.00	656,550.43	905,776.61	(249,226.18)
20-102	Cash on Hand	0.00	0.00	0.00	0.00
20-111	INVESTMENTS	0.00	0.00	0.00	0.00
20-114	INTEREST ON INV	0.00	0.00	0.00	0.00
20-116	CAPITAL RSV ACC	0.00	0.00	0.00	0.00
20-121	TAX LEVY RECVBL	0.00	0.00	0.00	0.00
20-131	I/F LOANS REC	0.00	0.00	0.00	0.00
20-132	INTERFUND A/R	0.00	230,293.75	0.00	230,293.75
20-141	STATE A/R	0.00	0.00	46,328.00	(46,328.00)
20-142	FEDERAL A/R	0.00	0.00	401,903.30	(401,903.30)
20-143	OTHER A/R	0.00	0.00	0.00	0.00
20-151	LOANS RECEIVBL	0.00	0.00	0.00	0.00
20-153	OTHER ACC RECBL	0.00	0.00	0.00	0.00
20-199	OTH CURR	0.00	0.00	0.00	0.00
20-301	EST REVENUES	0.00	0.00	0.00	0.00
20-302	REVENUES	0.00	0.00	208,319.13	208,319.13
20-303	BGTD FUND BAL	2,378,836.60	0.00	0.00	2,378,836.60
20-307	BGT WD FROM CR	0.00	0.00	0.00	0.00
20-402	I/F ACCTS PAYABLE	0.00	0.00	0.00	0.00
20-411	I/G A/P - STATE	0.00	0.00	0.00	0.00
20-412	I/G A/P-FEDERAL	0.00	0.00	0.00	0.00
20-421	ACCTS PAYABLE	0.00	73,660.79	0.00	(73,660.79)
20-422	JUDGMENTS PBLE	0.00	0.00	0.00	0.00
20-423	A/P PRIOR YEAR	0.00	0.00	0.00	0.00
20-430	COMP ABS PBLE	0.00	0.00	0.00	0.00
20-431	CONTRACTS PBLE	0.00	0.00	0.00	0.00
20-451	LOANS PAYABLE	0.00	0.00	0.00	0.00
20-481	DEFRRD REVENUES	0.00	0.00	0.00	0.00
20-499	OTHER CURR LIAB	0.00	0.00	0.00	0.00
20-601	APPROPRIATIONS	2,378,836.60	0.00	0.00	2,378,836.60
20-602	EXPENDITURES	0.00	601,822.07	0.00	601,822.07
20-603	ENCUMBRANCES	0.00	715,588.63	519,416.37	196,172.26
20-604	INCR IN CAP RSV	0.00	0.00	0.00	0.00
20-753	RSV ENC CURR YR	0.00	519,416.37	715,588.63	196,172.26
20-754	RSV ENC PRI YR	0.00	0.00	0.00	0.00
20-760	OTHER RESERVES	0.00	0.00	0.00	0.00
20-761	RSV FD BAL CR	0.00	0.00	0.00	0.00
20-770	CE SURPLUS	0.00	0.00	0.00	0.00
			<hr/>	<hr/>	
			2,797,332.04	2,797,332.04	

Link Community Charter School Trial Balance Sheet for Fund 60 (Enterprise Fund)

FY2023 Data is Posted to 03/31/23

Printed: 4/21/2023, 8:02:16PM

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
60-101	CASH-CHECKING	0.00	421,582.70	398,045.83	23,536.87
60-102	Cash on Hand	0.00	0.00	0.00	0.00
60-111	INVESTMENTS	0.00	0.00	0.00	0.00
60-114	INTEREST ON INV	0.00	0.00	0.00	0.00
60-121	TAX LEVY RECVBL	0.00	0.00	0.00	0.00
60-131	I/F LOANS REC	0.00	0.00	0.00	0.00
60-133	Interfund-Fund 10	0.00	203,284.21	193,391.17	9,893.04
60-135	Interfund-Student Activity	0.00	0.00	1,370.45	(1,370.45)
60-141	STATE A/R	0.00	0.00	299.88	(299.88)
60-142	FEDERAL A/R	0.00	0.00	18,899.59	(18,899.59)
60-143	OTHER A/R	0.00	0.00	0.00	0.00
60-151	LOANS RECEIVBL	0.00	0.00	0.00	0.00
60-153	Other Receivable	0.00	0.00	0.00	0.00
60-199	OTH CURR ASSETS	0.00	0.00	0.00	0.00
60-301	EST REVENUES	0.00	0.00	0.00	0.00
60-302	REVENUES	0.00	0.00	184,084.74	184,084.74
60-303	BGTD FUND BAL	150,000.00	0.00	0.00	150,000.00
60-411	I/G A/P - STATE	0.00	0.00	0.00	0.00
60-412	I/G A/P-FEDERAL	0.00	0.00	0.00	0.00
60-421	ACCTS PAYABLE	0.00	31,393.44	0.00	(31,393.44)
60-422	JUDGMENTS PBLE	0.00	0.00	0.00	0.00
60-423	A/P PRIOR YEAR	0.00	0.00	0.00	0.00
60-430	COMP ABS PBLE	0.00	0.00	0.00	0.00
60-431	CONTRACTS PBLE	0.00	0.00	0.00	0.00
60-451	LOANS PAYABLE	0.00	0.00	0.00	0.00
60-481	DEFRRD REVENUES	0.00	0.00	0.00	0.00
60-499	OTHER CURR LIAB	0.00	0.00	0.00	0.00
60-601	APPROPRIATIONS	150,000.00	0.00	0.00	150,000.00
60-602	EXPENDITURES	0.00	163,368.18	0.00	163,368.18
60-603	ENCUMBRANCES	0.00	444,000.00	163,368.18	280,631.82
60-753	RSV ENC CURR YR	0.00	163,368.18	444,000.00	280,631.82
60-754	RSV ENC PRI YR	0.00	0.00	0.00	0.00
60-760	OTHER RESERVES	0.00	0.00	23,536.87	23,536.87
60-770	CE SURPLUS	0.00	0.00	0.00	0.00
			1,426,996.71	1,426,996.71	

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
90-101	CASH-CHECKING	0.00	2,934,561.99	2,880,299.64	54,262.35
90-102	Payroll Agency	0.00	0.00	0.00	0.00
90-103	Unemployment	0.00	0.00	0.00	0.00
90-104	PPP Account	0.00	0.00	0.00	0.00
90-111	INVESTMENTS	0.00	0.00	0.00	0.00
90-114	INTEREST ON INV	0.00	0.00	0.00	0.00
90-121	TAX LEVY RECVBL	0.00	0.00	0.00	0.00
90-131	I/F LOANS REC	0.00	0.00	0.00	0.00
90-132	Interfund Accounts Receivable	0.00	0.00	0.00	0.00
90-133	Interfund	0.00	0.00	0.00	0.00
90-141	STATE A/R	0.00	0.00	0.00	0.00
90-142	FEDERAL A/R	0.00	0.00	0.00	0.00
90-143	OTHER A/R	0.00	0.00	0.00	0.00
90-151	LOANS RECEIVBL	0.00	0.00	0.00	0.00
90-153	OTHER ACC RECVBL	0.00	0.00	0.00	0.00
90-199	OTH CURR ASSETS	0.00	0.00	0.00	0.00
90-301	EST REVENUES	0.00	0.00	0.00	0.00
90-302	REVENUES	0.00	0.00	0.00	0.00
90-303	BGTD FUND BAL	0.00	0.00	0.00	0.00
90-402	Interfund Accounts Payable	0.00	2,880,299.64	2,934,561.99	54,262.35
90-403	Interfund Payable	0.00	0.00	0.00	0.00
90-411	I/G A/P - STATE	0.00	0.00	0.00	0.00
90-412	I/G A/P-FEDERAL	0.00	0.00	0.00	0.00
90-421	ACCTS PAYABLE	0.00	0.00	0.00	0.00
90-422	JUDGMENTS PBLE	0.00	0.00	0.00	0.00
90-423	A/P PRIOR YEAR	0.00	0.00	0.00	0.00
90-430	COMP ABS PBLE	0.00	0.00	0.00	0.00
90-431	CONTRACTS PBLE	0.00	0.00	0.00	0.00
90-451	LOANS PAYABLE	0.00	0.00	0.00	0.00
90-471	SUI	0.00	0.00	0.00	0.00
90-472	AXA	0.00	0.00	0.00	0.00
90-481	DEFRRD REVENUES	0.00	0.00	0.00	0.00
90-482	Withholding-FSA	0.00	0.00	0.00	0.00
90-483	Withholding-TSA	0.00	0.00	0.00	0.00
90-484	vision	0.00	0.00	0.00	0.00
90-485	Dental	0.00	0.00	0.00	0.00
90-486	Dependent Care	0.00	0.00	0.00	0.00
90-487	Garnishment	0.00	0.00	0.00	0.00
90-488	TPAF Payable	0.00	0.00	0.00	0.00
90-489	PERS Payable	0.00	0.00	0.00	0.00
90-490	UNPDT	0.00	0.00	0.00	0.00
90-491	DCRP	0.00	0.00	0.00	0.00
90-499	OTHER CURR LIAB	0.00	0.00	0.00	0.00
90-601	APPROPRIATIONS	0.00	0.00	0.00	0.00
90-602	EXPENDITURES	0.00	0.00	0.00	0.00
90-603	ENCUMBRANCES	0.00	0.00	0.00	0.00
90-753	RSV ENC CURR YR	0.00	0.00	0.00	0.00

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
90-754	RSV ENC PRI YR	0.00	0.00	0.00	0.00
90-760	OTHER RESERVES	0.00	0.00	0.00	0.00
90-770	CE SURPLUS	0.00	0.00	0.00	0.00
			<hr/>	<hr/>	
			5,814,861.63	5,814,861.63	

Link Community Charter School Trial Balance Sheet for Fund 91 (Payroll Agency Fund)

FY2023 Data is Posted to 03/31/23

Printed: 4/21/2023, 8:04:18PM

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
91-101	CASH-CHECKING	0.00	510,718.57	481,107.11	29,611.46
91-102	Payroll Agency	0.00	0.00	0.00	0.00
91-103	Unemployment	0.00	0.00	0.00	0.00
91-111	INVESTMENTS	0.00	0.00	0.00	0.00
91-114	INTEREST ON INV	0.00	0.00	0.00	0.00
91-121	TAX LEVY RECVBL	0.00	0.00	0.00	0.00
91-131	I/F LOANS REC	0.00	0.00	0.00	0.00
91-132	Interfund Accounts Receivable	0.00	3,300.75	20,376.23	(17,075.48)
91-133	Interfund	0.00	0.00	0.00	0.00
91-134	Interfund Payroll	0.00	0.00	0.00	0.00
91-141	STATE A/R	0.00	0.00	0.00	0.00
91-142	FEDERAL A/R	0.00	0.00	0.00	0.00
91-143	OTHER A/R	0.00	0.00	0.00	0.00
91-151	LOANS RECEIVBL	0.00	0.00	0.00	0.00
91-153	OTHER ACC RECBL	0.00	0.00	0.00	0.00
91-199	OTH CURR ASSETS	0.00	0.00	0.00	0.00
91-301	EST REVENUES	0.00	0.00	0.00	0.00
91-302	REVENUES	0.00	0.00	0.00	0.00
91-303	BGTD FUND BAL	0.00	0.00	0.00	0.00
91-402	Interfund Accounts Payable	0.00	0.00	0.00	0.00
91-403	Interfund Payable	0.00	0.00	0.00	0.00
91-411	I/G A/P - STATE	0.00	0.00	0.00	0.00
91-412	I/G A/P-FEDERAL	0.00	0.00	0.00	0.00
91-421	ACCTS PAYABLE	0.00	0.00	75,385.09	75,385.09
91-422	JUDGMENTS PBLE	0.00	0.00	0.00	0.00
91-423	A/P PRIOR YEAR	0.00	0.00	0.00	0.00
91-430	COMP ABS PBLE	0.00	0.00	0.00	0.00
91-431	CONTRACTS PBLE	0.00	0.00	0.00	0.00
91-451	LOANS PAYABLE	0.00	0.00	0.00	0.00
91-471	SUI	0.00	0.00	0.00	0.00
91-472	AXA	0.00	25,545.00	26,865.00	1,320.00
91-473	AFLAC	0.00	5,769.74	5,232.89	(536.85)
91-474	AFLAC- Post Tax	0.00	0.00	0.00	0.00
91-481	DEFRRD REVENUES	0.00	0.00	0.00	0.00
91-482	Withholding-FSA	0.00	0.00	10,159.90	10,159.90
91-483	Withholding-TSA	0.00	0.00	0.00	0.00
91-484	vision	0.00	225.82	1,496.48	1,270.66
91-485	Dental	0.00	81,000.08	18,865.27	(62,134.81)
91-486	Dependent Care	0.00	0.00	4,169.80	4,169.80
91-487	Garnishment	0.00	0.00	0.00	0.00
91-488	TPAF Payable	0.00	134,685.09	124,809.98	(9,875.11)
91-489	PERS Payable	0.00	226,723.40	220,393.59	(6,329.81)
91-490	UNPDT	0.00	0.00	0.00	0.00
91-491	DCRP	0.00	3,857.23	2,964.34	(892.89)
91-499	OTHER CURR LIAB	0.00	0.00	0.00	0.00
91-601	APPROPRIATIONS	0.00	0.00	0.00	0.00
91-602	EXPENDITURES	0.00	0.00	0.00	0.00

Link Community Charter School Trial Balance Sheet for Fund 91 (Payroll Agency Fund)

FY2023 Data is Posted to 03/31/23

Printed: 4/21/2023, 8:04:18PM

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
91-603	ENCUMBRANCES	0.00	0.00	0.00	0.00
91-753	RSV ENC CURR YR	0.00	0.00	0.00	0.00
91-754	RSV ENC PRI YR	0.00	0.00	0.00	0.00
91-760	OTHER RESERVES	0.00	0.00	0.00	0.00
91-770	CE SURPLUS	0.00	0.00	0.00	0.00
			<hr/>	<hr/>	
			991,825.68	991,825.68	

Link Community Charter School Trial Balance Sheet for Fund 95 (Student Activity Fund)

FY2023 Data is Posted to 03/31/23

Printed: 4/21/2023, 8:04:54PM

Acct #	Account Title	Opening Balance	Debits	Credits	Balance
95-101	CASH-CHECKING	0.00	12,952.60	0.00	12,952.60
95-111	INVESTMENTS	0.00	0.00	0.00	0.00
95-114	INTEREST ON INV	0.00	0.00	0.00	0.00
95-121	TAX LEVY RECVBL	0.00	0.00	0.00	0.00
95-131	I/F LOANS REC	0.00	0.00	0.00	0.00
95-132	Interfund Receivable	0.00	0.00	0.00	0.00
95-133	Interfund-Enterprise	0.00	0.00	0.00	0.00
95-141	STATE A/R	0.00	0.00	0.00	0.00
95-142	FEDERAL A/R	0.00	0.00	0.00	0.00
95-143	OTHER A/R	0.00	0.00	0.00	0.00
95-151	LOANS RECEIVBL	0.00	0.00	0.00	0.00
95-153	OTHER ACC RECBL	0.00	0.00	0.00	0.00
95-199	OTH CURR ASSETS	0.00	0.00	0.00	0.00
95-301	EST REVENUES	0.00	0.00	0.00	0.00
95-302	REVENUES	0.00	0.00	0.00	0.00
95-303	BGTD FUND BAL	0.00	0.00	0.00	0.00
95-411	I/G A/P - STATE	0.00	0.00	0.00	0.00
95-412	I/G A/P-FEDERAL	0.00	0.00	0.00	0.00
95-421	ACCTS PAYABLE	0.00	0.00	0.00	0.00
95-422	JUDGMENTS PBLE	0.00	0.00	0.00	0.00
95-423	A/P PRIOR YEAR	0.00	0.00	0.00	0.00
95-430	COMP ABS PBLE	0.00	0.00	0.00	0.00
95-431	CONTRACTS PBLE	0.00	0.00	0.00	0.00
95-451	LOANS PAYABLE	0.00	0.00	0.00	0.00
95-481	DEFRRD REVENUES	0.00	0.00	0.00	0.00
95-499	OTHER CURR LIAB	0.00	0.00	0.00	0.00
95-601	APPROPRIATIONS	0.00	0.00	0.00	0.00
95-602	EXPENDITURES	0.00	0.00	0.00	0.00
95-603	ENCUMBRANCES	0.00	0.00	0.00	0.00
95-753	RSV ENC CURR YR	0.00	0.00	0.00	0.00
95-754	RSV ENC PRI YR	0.00	0.00	0.00	0.00
95-760	OTHER RESERVES	0.00	0.00	12,952.60	12,952.60
95-770	CE SURPLUS	0.00	0.00	0.00	0.00
			<hr/>	<hr/>	
			12,952.60	12,952.60	

AGREEMENT TO PROVIDE SPECIAL COUNSEL LEGAL SERVICES

THIS AGREEMENT is entered into as of the day of April 2023 by and between the **Board of Trustees of the Link Community Charter School (“Board”)**, having its principal place of business at 23 Pennsylvania Avenue, Newark, New Jersey 07114, and **Schenck, Price, Smith & King, LLP**, with offices located at 220 Park Avenue, Florham Park, New Jersey 07932 (**“Schenck Price”**), for Special Counsel.

RECITALS:

WHEREAS, the Board has a need for the services of Special Counsel for independent investigation services; and

WHEREAS, the Board wishes to retain the services of Schenck, Price, Smith & King, LLP (**“SPSK”**) to provide said services; and

WHEREAS, SPSK retains a valid State of New Jersey Business Registration Certificate authorizing it to enter into contracts with public entities in New Jersey; and

WHEREAS, pursuant to the Local Public School Contracts Law, N.J.S.A. 18A:18A-1 et seq., such services are recognized as “professional services,” and N.J.S.A. 18A:18A-5(a)(1) permits the awarding of a contract for professional services without the requirements of public bidding; and

NOW, THEREFORE, in consideration of these premises and other good and valuable consideration, the parties agree as follows:

1. SCOPE OF SERVICES:

SPSK will provide limited scope legal services as may be requested by the Board of Trustees or the Head of School. The scope of services shall include, but not be limited to, the following:

- (a) Consultation with the Head of School and Board of Trustees;
- (b) Conduct impartial investigations in accordance with the provisions of Board of Trustees Policy 5512, Harassment, Intimidation and Bullying, and its implementing regulations.

Such investigations will include, but need not be limited to: review of all relevant documents, which may include student and personnel files, complaints, incident reports, involved parties’ statements, and witness statements; conduct interviews of necessary persons via telephone, virtual communication or in-person; analyze evidence and draw conclusions; prepare a written report for submission to the Head of School; and appear before the Board of Trustees if requested.

However, it is understood that SPSK and/or Joanne Butler, Esq. have not been retained to represent the Board of Trustees in litigation, to advocate on behalf of Board of Trustees, or to advise the Board of Trustees, in regard to any steps the Board of Trustees should take based on the investigation results.

2. PERSONNEL:

I, Joanne L. Butler, Esq. shall be the primary contact and will have responsibility for the services set forth in this Agreement. The Board understands and agrees that it is retaining the firm of Schenck, Price, Smith & King, LLP and that services may also be provided by any of its partners, of counsel, associates, paralegals, or law clerks with due regard for efficiency.

3. TERM OF AGREEMENT:

The term of this Agreement shall be from April 18, 2023 through June 30, 2023.

4. COMPENSATION:

In consideration of the above described services, the Board agrees to compensate SPSK as follows:

a. All legal services shall be billed at the hour rate of \$200.00 for partners and \$170.00 associates. Work by law clerks and paralegals shall be billed at the hourly rate of \$95.00.

b. All services shall be billed monthly in an itemized fashion in increments of no less than one-tenth of an hour. Certain expenses and disbursements made by the Firm on the Board's behalf will be separately itemized and reimbursed by the Board. Examples of such billed expenses, without limitation, include filing fees, photocopying, travel time, mileage, imaging, messenger services and overnight mail.

c. If you have any questions concerning any billing statement, SPSK encourages you to discuss them with the lawyers handling your matter immediately so that the Firm may have an opportunity to resolve any misunderstandings or issues which you may have.

5. INSURANCE:

SPSK shall maintain professional liability insurance of at least One Million (\$1,000,000.00) Dollars in the aggregate.

6. DISCHARGE AND WITHDRAWAL.

The Board by majority vote of its full membership may discharge SPSK at any time and SPSK has the right to withdraw from representing the Board at any time, subject to any required court approvals. Reasons for SPSK's withdrawal include, but are not limited to, the Board's breach of this Agreement, the Board's failure to pay SPSK's invoices when due, or the Board's refusal to cooperate with SPSK to follow its advice on a material matter or any fact or circumstance that would render SPSK's continuing representation of the

Board to be unlawful or unethical. When SPSK's services conclude, all unpaid amounts will immediately become due and payable. After SPSK's services conclude, upon the Board's written request, SPSK will destroy or deliver your files to you along with any funds or property of yours in SPSK's possession after applying any unused retainer or security deposit to any balance on your account. The work product produced in the course of SPSK's representation is and will remain SPSK's property.

7. INDEMNIFICATION

The Board agrees to defend, indemnify and hold harmless SPSK and its attorneys/employees from and against any and all claims, suits, actions, damages and liabilities ("Claims") (including reasonable attorney's fees and expenses incurred in the defense thereof) arising out of SPSK's rendering of legal services to the Board. This paragraph shall not apply if it is determined by a Court of competent jurisdiction that the Claim(s) was the proximate result of SPSK's negligence, malpractice or willful misconduct.

8. FILE RETENTION/DESTRUCTION

If SPSK no longer represents the Board you agree to cooperate in any return by SPSK of your papers and properties. Because of the expense associated with records storage, you agree that SPSK may destroy electronic and hard-copy records concerning any matter handled by the firm without further notice seven years after it has concluded. It is further agreed that we retain the discretion during and after our representation to make decisions about the retention or deletion of electronic and hard-copy records concerning the representation, subject only to the applicable Rules of Professional Conduct. It is also agreed that, at all times, including during any disputes that might relate to the representation, we are permitted routinely to over-write or otherwise destroy information on back-up media and systems and not otherwise to retain duplicates. If you request records concerning the matter or your client file during or after the matter, you agree to pay according to our customary fee schedules for the professional time and expenses for gathering, segregating, and producing those materials to you, and we are permitted to retain copies of such records for our files.

9. EQUAL EMPLOYMENT OPPORTUNITY:

During the performance of this contract, SPSK agrees as follows:

a. SPSK will not discriminate against any employee or applicant for employment because of age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex. SPSK will ensure that equal employment opportunity is afforded to such applicants in recruitment and employment, and that employees are treated during employment, without regard to their age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex. Such equal employment opportunity shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. SPSK agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the Public Agency Compliance Officer setting forth provisions of this nondiscrimination clause.

b. SPSK will, in all solicitations or advertisements for employees placed by or on behalf of SPSK, state that all qualified applicants will receive consideration for employment without regard to age, race, creed,

color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex.

c. SPSK will send to each labor union, with which it has a collective bargaining agreement, a notice, to be provided by the agency contracting officer, advising the labor union of SPSK's commitments under this chapter and shall post copies of the notice in conspicuous places available to employees and applicants for employment.

d. SPSK agrees to comply with any regulations promulgated by the Treasurer pursuant to N.J.S.A. 10:5-31 et seq., as amended and supplemented from time to time and the Americans with Disabilities Act.

e. SPSK agrees to make good faith efforts to meet targeted county employment goals established in accordance with N.J.A.C. 17:27 5.2.

f. SPSK agrees to inform in writing its appropriate recruitment agencies including, but not limited to, employment agencies, placement bureaus, colleges, universities, and labor unions, that it does not discriminate on the basis of age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex, and that it will discontinue the use of any recruitment agency which engages in direct or indirect discriminatory practices.

g. SPSK agrees to revise any of its testing procedures, if necessary, to assure that all personnel testing conforms with the principles of job related testing, as established by the statutes and court decisions of the State of New Jersey and as established by applicable Federal law and applicable Federal court decisions.

h. In conforming with the targeted employment goals, SPSK agrees to review all procedures relating to transfer, upgrading, downgrading and layoff to ensure that all such actions are taken without regard to age, race, creed, color, national origin, ancestry, marital status, affectional or sexual orientation, gender identity or expression, disability, nationality or sex, consistent with the statutes and court decisions of the State of New Jersey, and applicable Federal law and applicable Federal court decisions.

i. SPSK shall submit to the public agency, after notification of award but prior to execution of a goods and services contract, one of the following three documents:

1. Letter of Federal Affirmative Action Plan Approval
2. Certificate of Employee Information Report
3. Employee Information Report Form AA302 (electronically provided by the Division and distributed to the public agency through the Division's website at www.state.nj.us/treasury/contract_compliance)

j. SPSK shall furnish such reports or other documents to the Division of Public Contracts Equal Employment Opportunity Compliance as may be requested by the office from time to time in order to carry out the purposes of these regulations, and public agencies shall furnish such information as may be requested by the Division of Public Contracts Equal Employment Opportunity Compliance for conducting a compliance investigation pursuant to **Subchapter 10 of the Administrative Code at N.J.A.C. 17:27**.

10. INDEPENDENT COUNSEL

Before signing this Agreement, the Board is free to have this Agreement reviewed by independent legal counsel and/or with any of your other advisors and to ask any questions which you may have before executing same.

11. ENTIRE AGREEMENT

This document contains the entire agreement between the parties and may only be altered by a written amendment signed by both parties and approved by Resolution of the Board.

IN WITNESS WHEREOF, the Board of Trustees of the Link Community Charter School and Schenck, Price, Smith & King, LLP have caused this Agreement to be duly executed on the dates set forth below.

**THE BOARD OF TRUSTEES OF THE LINK
COMMUNITY CHARTER SCHOOL**

ATTEST:

By _____

By _____

DATED:

SCHENCK, PRICE, SMITH & KING, LLP



By: _____

Joanne L. Butler, Esq
Partner

DATED: April 18, 2023